#### EXTENDED TO JULY 15, 2021

Form 9 (Rev. January 2020) Department of the Treasury Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Open to Public

Inspection

Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2019 calendar year, or tax year beginning SEP 1, 2019 and ending AUG 31, 2020 Check if C Name of organization D Employer identification number COMMUNITY ELDERCARE OF SAN DIEGO Name change ST. PAUL'S PACE \*\*-\*\*\*3316 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final 328 MAPLE STREET 619-239-6900 City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ 99,659,602. Antended Jeturn SAN DIEGO, CA 92103 H(a) Is this a group return Applica-F Name and address of principal officer: CHERYL WILSON for subordinates? Yes X No pending SAME AS C ABOVE H(b) Are all subordinates included Yes Tax-exempt status: X 501(c)(3) 501(c) ( (insert no.) 4947(a)(1) or If "No." attach a list. (see instructions) J Website: ➤ WWW.STPAULSPACE.ORG H(c) Group exemption number K Form of organization: X | Corporation | Trust Association Other > Year of formation: 1999 M State of legal domicile: CA Part I Summary Briefly describe the organization's mission or most significant activities. TO BE THE LEADER IN PROVIDING Governance ALL-INCLUSIVE INNOVATIVE SOLUTIONS TO THE HEALTH AND SOCIAL SERVICE Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 10 Number of independent voting members of the governing body (Part VI, line 1b) 10 Activities & Total number of individuals employed in calendar year 2019 (Part V. line 2a) 275 5 6 Total number of volunteers (estimate if necessary) 10 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 7a b Net unrelated business taxable income from Form 990-T, line 39 0. 7b Current Year 8 Contributions and grants (Part VIII, line 1h) 922,137. 703,873. Revenue Program service revenue (Part VIII, line 2g) 74,786,863. 89,528,646. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 216,359. 71,048. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 76,503. 12 Total revenue add lines 8 through 11 (must equal Part VIII, column (A), line 12) 967,495. 90,380,070. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 13,757,458. 15,702,315. 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 46,922,061. 55,596,850. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 60,679,519. 71,299,165. Revenue less expenses. Subtract line 18 from line 12 15,287,976. 19,080,905. Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 47,826,056. 66,555,363. 21 Total liabilities (Part X, line 26) 8,214,926. 7,229,669. Net and 22 Net assets or fund balances. Subtract line 21 from line 20 39,611,130. 59,325,694. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign RANDALL SANNER, CFO Here Type or print name and title Print/Type preparer's name Date Pregarer's signature Paid JENNIFER A. GLASER 6/9/21 P00886843 Firm's name LAVINE, LOFGREN, MORRIS & Preparer ENGELBERG LLP \*\*-\*\*\*0020 Firm's EIN Use Only Firm's address 4180 LA JOLLA VILLAGE DR, STE 300 LA JOLLA, CA 92037 Phone no. (858) 455-1200 May the IRS discuss this return with the preparer shown above? (see instructions)

| Pa | Check if Schoolule O contains a response or note to any line in this Bort III  |                        |
|----|--|------------------------|
| 1  | Check if Schedule O contains a response or note to any line in this Part III  Briefly describe the organization's mission:   | <u></u>                |
|    | TO BE THE LEADER IN PROVIDING ALL-INCLUSIVE INNOVATIVE SOLUTIONS   | з то                   |
|    | THE HEALTH AND SOCIAL SERVICE NEEDS OF SAN DIEGO'S ELDERLY.  |                        |
|    |  |                        |
|    |  |                        |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the   |                        |
|    | prior Form 990 or 990-EZ?  | Yes X No               |
|    | If "Yes," describe these new services on Schedule O.   |                        |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services?   | Yes X No               |
|    | If "Yes," describe these changes on Schedule O.  |                        |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expensive the organization of the organizat |                        |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp   | enses, and             |
|    | revenue, if any, for each program service reported.  | COE 140 .              |
| 4a | (Code: ) (Expenses \$ 64,765,499. including grants of \$ ) (Revenue \$ 89,60 ) OPERATES A PROGRAM OF ALL-INCLUSIVE CARE FOR THE ELDERLY ("PACE")   | 505,149.<br>') IN      |
|    | ·  | HE PACE                |
|    | PROGRAM PROVIDES COORDINATED MEDICAL AND SOCIAL SERVICES TO THOS   |                        |
|    | 55 AND OLDER WHO WISH TO CONTINUE LIVING IN THEIR OWN HOME OR CO   |                        |
|    | ENVIRONMENT. THE PACE PROGRAM PROVIDES INDIVIDUALIZED QUALITY (  |                        |
|    | A TEAM OF GERIATRIC CARE PROFESSIONALS WHO, TOGETHER WITH PARTIC   |                        |
|    | AND CAREGIVERS, ADDRESS EACH INDIVIDUAL'S SPECIFIC NEEDS.  |                        |
|    |  |                        |
|    |  |                        |
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|    |  |                        |
|    |  |                        |
| 4b | (Code:) (Expenses \$   | )                      |
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| 4c | (Code:) (Expenses \$   | )                      |
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|    |  |                        |
|    |  |                        |
| 4d | Other program services (Describe on Schedule O.)   |                        |
|    | (Expenses \$ including grants of \$ ) (Revenue \$ )  |                        |
| 4e | Total program service expenses ► 64,765,499.   |                        |
|    |  | Form <b>990</b> (2019) |

#### Part IV Checklist of Required Schedules

|             |   |      | Yes | No         |
|-------------|---|------|-----|------------|
| 1           | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |      |     |            |
|             | If "Yes," complete Schedule A   | 1    | X   |            |
| 2           | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2    | X   |            |
| 3           | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   |      |     | 3.7        |
|             | public office? If "Yes," complete Schedule C, Part I  | 3    |     | X          |
| 4           | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  |      | v   |            |
| _           | during the tax year? If "Yes," complete Schedule C, Part II   | 4    | X   |            |
| 5           | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or  | _    |     | - v        |
| •           | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  | 5    |     | X          |
| 6           | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to   |      |     | х          |
| _           | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6    |     |            |
| 7           | Did the organization receive or hold a conservation easement, including easements to preserve open space,   | _    |     | х          |
| •           | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7    |     |            |
| 8           | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  |      |     | x          |
| •           | Schedule D, Part III  | 8    |     |            |
| 9           | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for   |      |     |            |
|             | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?   |      |     | x          |
| 40          | If "Yes," complete Schedule D, Part IV  | 9    |     |            |
| 10          | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments  | 40   |     | x          |
| 44          | or in quasi endowments? If "Yes," complete Schedule D, Part V  If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | 10   |     | - 21       |
| 11          |   |      |     |            |
|             | as applicable.  Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,   |      |     |            |
| а           | Part VI   | 11a  | Х   |            |
| h           | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total  | Ha   |     |            |
| b           | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b  |     | х          |
|             | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total   | 110  |     |            |
| C           | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c  |     | х          |
| Ь           | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in   | -110 |     |            |
| -           | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d  | Х   |            |
| е           | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e  | Х   |            |
|             | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   |      |     |            |
|             | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f  | Х   |            |
| 12a         | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |      |     |            |
|             | Schedule D, Parts XI and XII  | 12a  |     | Х          |
| b           | Was the organization included in consolidated, independent audited financial statements for the tax year?   |      |     |            |
|             | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b  | X   |            |
| 13          | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13   |     | Х          |
| 14a         | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |     | Х          |
| b           | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,   |      |     |            |
|             | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000  |      |     |            |
|             | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b  |     | X          |
| 15          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any   |      |     |            |
|             | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15   |     | X          |
| 16          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to  |      |     |            |
|             | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16   |     | X          |
| 17          | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   |      |     |            |
|             | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17   |     | X          |
| 18          | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines  |      |     | <u>.</u> _ |
|             | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18   |     | X          |
| 19          | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  |      |     |            |
|             | complete Schedule G, Part III   | 19   |     | X          |
| <b>20</b> a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a  |     | X          |
| b           | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b  |     | <u> </u>   |
| 21          | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or   |      |     | 77         |
|             | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21   |     | X          |

| Part IV | Checklist | of Required | Schedules | (continued) |
|---------|-----------|-------------|-----------|-------------|
|         |           |             |           |             |

|      |  |            | Yes  | No   |
|------|--|------------|------|------|
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |            | 1.00 |      |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |      | X    |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current   |            |      |      |
|      | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |            |      |      |
|      | Schedule J   | 23         | Х    |      |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |            |      |      |
|      | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   | ١.,        |      | x    |
| h    | Schedule K. If "No," go to line 25a  | 24a<br>24b |      |      |
|      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  | 240        |      |      |
| C    | any tax-exempt bonds?  | 24c        |      |      |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d        |      |      |
|      | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |            |      |      |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a        |      | X    |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |            |      |      |
|      | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  |            |      |      |
|      | Schedule L, Part I   | 25b        |      | X    |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  |            |      |      |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  |            |      |      |
|      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26         |      | X    |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |            |      |      |
|      | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i> | 27         |      | x    |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV  | 21         |      | - 25 |
| 20   | instructions, for applicable filing thresholds, conditions, and exceptions):   |            |      |      |
| а    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |            |      |      |
| -    | "Yes, " complete Schedule L, Part IV   | 28a        |      | Х    |
| b    | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b        |      | Х    |
| С    | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If  |            |      |      |
|      | "Yes," complete Schedule L, Part IV  | 28c        |      | X    |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29         |      | Х    |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |            |      |      |
|      | contributions? If "Yes," complete Schedule M   | 30         |      | X    |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31         |      |      |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   | 20         |      | X    |
| 33   | Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  | 32         |      | - 22 |
| 33   | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33         |      | х    |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |            |      |      |
| -    | Part V, line 1   | 34         | х    |      |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a        |      | Х    |
|      | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |            |      |      |
|      | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b        |      |      |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |            |      |      |
|      | If "Yes," complete Schedule R, Part V, line 2  | 36         |      | X    |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |            |      | x    |
| 20   | and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>   | 37         |      |      |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?   | 38         | Х    |      |
| Pai  | Note: All Form 990 filers are required to complete Schedule 0 rt V Statements Regarding Other IRS Filings and Tax Compliance   | _ 30       |      |      |
|      | Check if Schedule O contains a response or note to any line in this Part V   |            |      |      |
| -    |  |            | Yes  | No   |
| 1a   | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   |            |      |      |
| b    |  |            |      |      |
| С    | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   |            |      |      |
|      | (gambling) winnings to prize winners?  | 1c         |      |      |

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#### Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

|        |   |            | Yes | No     |
|--------|---|------------|-----|--------|
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |            |     |        |
|        | filed for the calendar year ending with or within the year covered by this return 275   |            |     |        |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                  | <b>2</b> b | X   |        |
|        | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                       |            |     |        |
| За     | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | За         |     | X      |
| b      | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                                     | 3b         |     |        |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a                       |            |     |        |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                | 4a         |     | X      |
| b      | If "Yes," enter the name of the foreign country ▶   |            |     |        |
|        | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                             |            |     |        |
| 5a     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a         |     | X      |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                | 5b         |     | X      |
| С      | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5с         |     |        |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit                     |            |     |        |
|        | any contributions that were not tax deductible as charitable contributions?   | 6a         |     | X      |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts                            |            |     |        |
|        | were not tax deductible?  | 6b         |     |        |
| 7      | Organizations that may receive deductible contributions under section 170(c).   |            |     |        |
| а      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a         |     | X      |
| b      | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b         |     |        |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               |            |     | l      |
|        | to file Form 8282?  | 7c         |     | X      |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year   |            |     |        |
| е      | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                 | 7e         |     | X      |
| f      | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                    | 7f         |     | X      |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                | 7g         |     |        |
| h      | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?              | 7h         |     |        |
| 8      | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |            |     |        |
|        | sponsoring organization have excess business holdings at any time during the year?  | 8          |     |        |
| 9      | Sponsoring organizations maintaining donor advised funds.   | 0-         |     |        |
| a      | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a         |     | -      |
| 10     | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b         |     |        |
| 10     | Section 501(c)(7) organizations. Enter:  Initiation fees and capital contributions included on Part VIII, line 12 10a                           |            |     |        |
| a<br>b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b   |            |     |        |
| 11     | Section 501(c)(12) organizations. Enter:  |            |     |        |
| ···    | Gross income from members or shareholders   |            |     |        |
| h      | Gross income from other sources (Do not net amounts due or paid to other sources against  |            |     |        |
| ~      | amounts due or received from them.)   |            |     |        |
| 12a    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                      | 12a        |     |        |
|        | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |            |     |        |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.  |            |     |        |
| а      | Is the organization licensed to issue qualified health plans in more than one state?  | 13a        |     |        |
|        | Note: See the instructions for additional information the organization must report on Schedule O.   |            |     |        |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the  |            |     |        |
|        | organization is licensed to issue qualified health plans  |            |     |        |
| С      | Enter the amount of reserves on hand  |            |     |        |
| 14a    | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a        |     | Х      |
| b      | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O                                       | 14b        |     |        |
| 15     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                                   |            |     |        |
|        | excess parachute payment(s) during the year?  | 15         |     | X      |
|        | If "Yes," see instructions and file Form 4720, Schedule N.  |            |     |        |
| 16     | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                                 | 16         |     | X      |
|        | If "Yes," complete Form 4720, Schedule O.   |            |     |        |
|        |   | Form       | 990 | (2010) |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI  |            |                      |            |         | X       |  |
|-----|--|------------|----------------------|------------|---------|---------|--|
| Sec | tion A. Governing Body and Management  |            |                      |            |         |         |  |
|     |  |            | 1.0                  |            | Yes     | No      |  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year  | 1a         | 10                   |            |         |         |  |
|     | If there are material differences in voting rights among members of the governing body, or if the governing  |            |                      |            |         |         |  |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |            | 1.0                  |            |         |         |  |
|     | Enter the number of voting members included on line 1a, above, who are independent   | 1b         | 10                   |            |         |         |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh  |            | •                    |            |         | 37      |  |
|     | officer, director, trustee, or key employee?   |            |                      | 2          |         | X       |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the   |            |                      |            | 37      |         |  |
|     | of officers, directors, trustees, or key employees to a management company or other person? $\dots$  |            |                      | 3          | X       | 77      |  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form  |            |                      | 4          |         | X       |  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's as  |            |                      | 5          | 37      | Λ       |  |
| 6   | Did the organization have members or stockholders?   |            |                      | 6          | X       |         |  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or a  |            |                      | _          | 37      |         |  |
|     | more members of the governing body?  |            |                      | 7a         | X       |         |  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members,  |            |                      |            | 37      |         |  |
|     | persons other than the governing body?   |            |                      | 7b         | X       |         |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the ye  |            |                      | _          | 37      |         |  |
| а   | The governing body?  |            |                      | 8a         | X       |         |  |
| b   | Each committee with authority to act on behalf of the governing body?  |            |                      | 8b         | X       |         |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real   |            |                      | _          |         | 37      |  |
|     | organization's mailing address? If "Yes," provide the names and addresses on Schedule O  |            |                      | 9          |         | X       |  |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Fi   | evenue     | Code.)               |            | .,      | ·       |  |
| 40  |  |            | ı                    | 40         | Yes     | No<br>X |  |
|     | Did the organization have local chapters, branches, or affiliates?   |            |                      | 10a        |         | Λ       |  |
| D   | If "Yes," did the organization have written policies and procedures governing the activities of such or and beginning to a second the procedure of the control of the contr |            |                      | 40h        |         |         |  |
| 44- | and branches to ensure their operations are consistent with the organization's exempt purposes?  |            |                      | 10b        | X       |         |  |
|     | Has the organization provided a complete copy of this Form 990 to all members of its governing boo   | ay before  | e filling the form?  | 11a        | 22      |         |  |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |            | /                    | 40-        | Х       |         |  |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13  |            |                      | 12a<br>12b | X       |         |  |
|     | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "   |            |                      | 120        | - 21    |         |  |
| С   | in Schedule O how this was done  |            |                      | 12c        | Х       |         |  |
| 13  | Did the organization have a written whistleblower policy?  |            |                      | 13         | X       |         |  |
| 14  | Did the organization have a written document retention and destruction policy?   |            |                      | 14         | X       |         |  |
| 15  | Did the process for determining compensation of the following persons include a review and approv  |            |                      |            |         |         |  |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  | -          | opondone             |            |         |         |  |
| а   | The organization's CEO, Executive Director, or top management official   |            |                      | 15a        | Х       |         |  |
|     | Other officers or key employees of the organization  |            |                      | 15b        | Х       |         |  |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |            |                      |            |         |         |  |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange   | ment wit   | :h a                 |            |         |         |  |
|     | taxable entity during the year?  |            |                      | 16a        |         | Х       |  |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation   |            |                      |            |         |         |  |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic  | -          | •                    |            |         |         |  |
|     | exempt status with respect to such arrangements?   |            |                      | 16b        |         |         |  |
| Sec | tion C. Disclosure   |            |                      |            |         |         |  |
| 17  | List the states with which a copy of this Form 990 is required to be filed ▶CA   |            |                      |            |         |         |  |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a   | and 990-   | Γ (Section 501(c)(3) | s only     | ) avail | lable   |  |
|     | for public inspection. Indicate how you made these available. Check all that apply.  |            |                      |            |         |         |  |
|     | X Own website Another's website X Upon request X Other (explain  | on Sch     | edule O)             |            |         |         |  |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, c   | onflict of | interest policy, an  | d finar    | ncial   |         |  |
|     | statements available to the public during the tax year.  |            |                      |            |         |         |  |
| 20  | State the name, address, and telephone number of the person who possesses the organization's bo  | ooks and   | records -            |            |         |         |  |
|     | ORGANIZATION - (619) 239-6900  |            |                      |            |         |         |  |
|     | 328 MAPLE STREET. SAN DIEGO. CA 92103  |            |                      |            |         |         |  |

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

ot Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A)                              | (B)                   | l g                            |                       | ((      | C)           |                                 | iout   | (D)                  | (E)                          | (F)                         |
|----------------------------------|-----------------------|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------|------------------------------|-----------------------------|
| Name and title                   | Average               |                                | not c                 |         | more         | than                            |        | Reportable           | Reportable                   | Estimated                   |
|                                  | hours per<br>week     |                                |                       |         |              | is bot<br>r/trus                |        | compensation<br>from | compensation<br>from related | amount of other             |
|                                  | (list any             | ector                          |                       |         |              |                                 |        | the                  | organizations                | compensation                |
|                                  | hours for             | Individual trustee or director | 99                    |         |              | sated                           |        | organization         | (W-2/1099-MISC)              | from the                    |
|                                  | related organizations | rustee                         | l trust               |         | ee.          | nbens                           |        | (W-2/1099-MISC)      |                              | organization<br>and related |
|                                  | below                 | dual t                         | Institutional trustee |         | Key employee | est cor<br>oyee                 | e.     |                      |                              | organizations               |
|                                  | line)                 | Indivi                         | Instit                | Officer | Key e        | Highest compensated<br>employee | Former |                      |                              | ,                           |
| (1) JANE FLAHERTY                | 2.00                  |                                |                       |         |              |                                 |        |                      |                              |                             |
| CHAIR                            | 0.00                  | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (2) BILL MCCOLL                  | 2.00                  |                                |                       |         |              |                                 |        |                      |                              | _                           |
| VICE CHAIR                       | 0.00                  | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (3) MIKE MATALON                 | 2.00                  |                                |                       |         |              |                                 |        |                      |                              |                             |
| TREASURER                        | 0.00                  | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (4) JASON SATTERLY               | 1.00                  |                                |                       |         |              |                                 |        |                      |                              |                             |
| ASSISTANT SECRETARY              |                       | Х                              |                       | X       |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (5) LAURY GRAVES                 | 1.00                  |                                |                       |         |              |                                 |        |                      |                              | 0                           |
| PAST CHAIR                       | 0.00                  | Α                              |                       |         |              |                                 | _      | 000                  | 0.                           | 0.                          |
| (6) YOLANDA EMERY                | 1.00                  | х                              |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| OIRECTOR (7) SUSIE STONE HAYES   | 1.00                  | Δ                              | $\vdash$              |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| DIRECTOR                         | 0.00                  | X                              |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (8) DAN LARSEN                   | 1.00                  | 22                             |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| DIRECTOR                         | 0.00                  | x                              |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (9) JERRY RINDONE                | 1.00                  |                                | $\vdash$              |         |              |                                 |        | •                    |                              | •                           |
| DIRECTOR                         | 0.00                  | Х                              |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (10) RUSS VUICH                  | 1.00                  |                                |                       |         |              |                                 |        | -                    | -                            |                             |
| DIRECTOR                         | 0.00                  | Х                              |                       |         |              |                                 |        | 0.                   | 0.                           | 0.                          |
| (11) CHERYL WILSON               | 38.00                 |                                |                       |         |              |                                 |        |                      |                              |                             |
| CEO & SECRETARY                  | 22.00                 | Х                              |                       | Х       |              |                                 |        | 0.                   | 324,037.                     | 32,680.                     |
| (12) ROBIN JENSEN                | 36.00                 |                                |                       |         |              |                                 |        |                      |                              |                             |
| CFO                              | 14.00                 |                                |                       | Х       |              |                                 |        | 0.                   | 82,817.                      | 7,717.                      |
| (13) TIM FRAZIER                 | 42.00                 |                                |                       |         |              |                                 |        |                      |                              |                             |
| CAO                              | 8.00                  |                                |                       | Х       |              |                                 |        | 0.                   | 165,998.                     | 12,678.                     |
| (15) RANDALL SANNER              | 36.00                 |                                |                       |         |              |                                 |        | _                    |                              |                             |
| CFO                              | 14.00                 |                                |                       | Х       |              | $oxed{oxed}$                    |        | 0.                   | 47,411.                      | 2,135.                      |
| (16) CAROL HUBBARD               | 50.00                 | -                              |                       |         |              |                                 |        | 101 605              |                              | 05 566                      |
| CHIEF COMMUNITY SERVICES OFFICER | 0.00                  |                                | _                     | Х       |              |                                 | _      | 181,686.             | 0.                           | 25,560.                     |
| (17) VICTOR LEE, M.D.            | 50.00                 | 1                              |                       |         |              | ,,                              |        | 240 060              |                              | 04 550                      |
| MEDICAL DIRECTOR                 | 0.00                  | _                              | _                     |         |              | Х                               | _      | 348,269.             | 0.                           | 24,558.                     |
| (18) ANDREW PHOON, M.D.          | 40.00                 | -                              |                       |         |              | 37                              |        | 201 112              | _                            | 17 050                      |
| PHYSICIAN 932007 01-20-20        | 0.00                  |                                |                       |         |              | X                               |        | 301,113.             | 0.                           | 17,050.                     |

932007 01-20-20

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| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |                       |                                |   |         |              |                                 |        |                                |                                       |           |                       |     |
|---|-----------------------|--------------------------------|---|---------|--------------|---------------------------------|--------|--------------------------------|---------------------------------------|-----------|-----------------------|-----|
| (A)   | (B)                   |                                |   | (D)     | (E)          |                                 | (F)    |                                |                                       |           |                       |     |
| Name and title  | Average               | (do                            | Position (do not check more than one                          |         | Reportable   | Reportable                      |        | Estimate                       | ed                                    |           |                       |     |
|   | hours per             | box                            | box, unless person is both an officer and a director/trustee) |         | compensation | compensation                    | ı   a  | amount                         | of                                    |           |                       |     |
|   | week                  | _                              | cer an  | nd a d  | lirecto      | or/trus                         | tee)   | from                           | from related                          |           | other                 |     |
|   | (list any             | ector                          |   |         |              |                                 |        | the                            | organizations                         |           | mpensa                |     |
|   | hours for             | or dir                         | يو  |         |              | ated                            |        | organization                   | (W-2/1099-MIS                         | ·         | from th               |     |
|   | related organizations | ıstee                          | truste  |         | a            | bens                            |        | (W-2/1099-MISC)                |                                       |           | rganizat              |     |
|   | below                 | ual tri                        | onal  |         | ploye        | t com                           |        |                                |                                       |           | nd relat              |     |
|   | line)                 | Individual trustee or director | Institutional trustee   | Officer | Key employee | Highest compensated<br>employee | Former |                                |                                       | 01        | ganizati              | UHS |
| (19) NANYA SHAH, M.D.   | 40.00                 | <del>  -</del>                 | _   |         |              | 1 0                             | _      |                                |                                       |           |                       |     |
| PHYSICIAN   | 0.00                  | 1                              |   |         |              | Х                               |        | 315,956.                       |                                       | 0.        | 14,4                  | 46. |
| (20) JAMIE PORTS  | 40.00                 |                                |   |         |              |                                 |        |                                |                                       |           |                       |     |
| PHYSICIAN ASSISTANT   | 0.00                  |                                |   |         |              | Х                               |        | 128,486.                       |                                       | 0.        | 12,6                  | 97. |
| (21) C TOLEDO   | 40.00                 |                                |   |         |              |                                 |        | 406 760                        |                                       |           |                       |     |
| NURSE PRACTIONER  | 0.00                  |                                | _   |         |              | Х                               |        | 126,763.                       |                                       | 0.        | 4,0                   | 66. |
|   |                       | -                              |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       |                                |   |         |              |                                 |        |                                |                                       | +         |                       |     |
|   |                       | 1                              |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       |                                |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       | _                              |   |         | _            |                                 |        |                                |                                       |           |                       |     |
|   |                       | -                              |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       |                                |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       |                                |   |         |              |                                 |        |                                |                                       |           |                       |     |
|   |                       | 4                              |   |         |              |                                 |        |                                |                                       |           |                       |     |
| di. Outstand  |                       |                                |   |         |              |                                 | L      | 1,402,273.                     | 620,26                                | 3 1       | 53,5                  | 87  |
| 1b Subtotal   |                       |                                |   |         |              |                                 |        | 1,402,273.                     |                                       | 0.        | ,,,                   | 07. |
| d Total (add lines 1b and 1c)   |                       |                                |   |         |              |                                 |        | 1,402,273.                     | 620,26                                | ~ ~       | 53,5                  | 87. |
| Total number of individuals (including but r  |                       |                                |   |         |              |                                 | no re  |                                | · · · · · · · · · · · · · · · · · · · |           | 3070                  |     |
| compensation from the organization  | Vn:                   |                                | NO.   |         |              |                                 |        |                                | ,ooo o, roportubio                    |           |                       | 13  |
| T Cl  |                       | J                              | V   |         |              | 7                               |        | OUD                            | V                                     |           | Yes                   | No  |
| 3 Did the organization list any former officer,   | director, trust       | ee, l                          | cey e   | emp     | loye         | e, or                           | r hig  | hest compensated emp           | oloyee on                             |           |                       |     |
| line 1a? If "Yes," complete Schedule J for s  |                       |                                |   |         |              |                                 |        |                                |                                       | 3         |                       | Х   |
| 4 For any individual listed on line 1a, is the su   | um of reportab        | le co                          | omp   | ensa    | ation        | n and                           | d oth  | her compensation from          | the organization                      |           |                       |     |
| and related organizations greater than \$15   | 0,000? If "Yes,       | " co                           | mple  | ete S   | Sche         | edule                           | e J f  | for such individual            |                                       | 4         | X                     |     |
| 5 Did any person listed on line 1a receive or   | accrue compe          | nsat                           | ion f   | from    | any          | / unr                           | elat   | ed organization or indiv       | dual for services                     |           |                       |     |
| rendered to the organization? If "Yes," com   | plete Schedul         | e J f                          | or s  | uch ,   | pers         | son .                           |        |                                |                                       | 5         |                       | X   |
| Section B. Independent Contractors  |                       |                                |   |         |              |                                 | -      |                                | <b>A</b> 400.000 :                    |           |                       |     |
| 1 Complete this table for your five highest co  | · ·                   | -                              |   |         |              |                                 |        |                                | •                                     | pensation | ı from                |     |
| the organization. Report compensation for   | me calendar y         | ear (                          | enal  | ng v    | VILI         | Or W                            | iunir  |                                | /ear.                                 |           | (C)                   |     |
| <b>(A)</b><br>Name and business   | address               |                                |   |         |              |                                 |        | <b>(B)</b><br>Description of s | ervices                               |           | <b>(C)</b><br>ensatic | n   |
| SECURE TRANSPORTATION, 3  | 780 KILE              | ROS                            | <i>Y 2</i>  | AIF     | RPO          | ORT                             | 7      | •                              | +                                     |           |                       |     |

| (A)   | (B)                             | (C)          |
|---|---------------------------------|--------------|
| Name and business address   | Description of services         | Compensation |
| SECURE TRANSPORTATION, 3780 KILROY AIRPORT  |                                 |              |
| WAY, SUITE 220, LONG BEACH, CA 90806  | TRANSPORTATION                  | 3,743,468.   |
| SCRIPPS HEALTH, 4725 CAMPUS POINT COURT,  |                                 |              |
| SAN DIEGO, CA 92121-1513  | MEDICAL & HEALTH                | 3,402,481.   |
| ST. PAUL'S EPISCOPAL HOME, INC.   | MANAGEMENT AND                  |              |
|   | PROGRAM                         | 2,081,465.   |
| THERAPY SPECIALISTS, 3760 CONVOY ST, SUITE  |                                 |              |
| /   | THERAPY                         | 1,980,390.   |
| SHARP HOSPICE CARE, 8881 FLETCHER PKWY,   |                                 |              |
| #336, LA MESA, CA 91942-6100  | MEDICAL & HEALTH                | 1,189,191.   |
| 2 Total number of independent contractors (including but not limited to those liste | d above) who received more than |              |
| \$100,000 of compensation from the organization > 44                                |                                 |              |

Form **990** (2019)

Part VIII Statement of Revenue

|  |      | Check if Schedule O contains a response o       | r note to any lin   | e in this Part VIII                     |                   |     |                    |
|--|------|---|---------------------|---|-------------------|-----|--------------------|
|  |      | Check if Schedule O contains a response of      | i flote to arry iii | (A)                                     | (B)               | (C) | (D)                |
|  |      |   |                     | Total revenue                           | Related or exempt |     | Revenue excluded   |
|  |      |   |                     | Total Tovolido                          | function revenue  |     | from tax under     |
|  |      |   |                     |   |                   |     | sections 512 - 514 |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a  | Federated campaigns 1a                          |                     |   |                   |     |                    |
| ìrai   | ı    | Membership dues 1b                              |                     |   |                   |     |                    |
| Ym,  |      | Fundraising events 1c                           |                     |   |                   |     |                    |
| ifts<br>ar /   |      | d Related organizations 1d                      | 688,776.            |   |                   |     |                    |
| n;G  |      | e Government grants (contributions) 1e          | 15,097.             |   |                   |     |                    |
| Sir  |      | All other contributions, gifts, grants, and     | 20,007.             |   |                   |     |                    |
| uti  | '    |   |                     |   |                   |     |                    |
| 들  |      | similar amounts not included above 1f           |                     |   |                   |     |                    |
| ou   |      | Noncash contributions included in lines 1a-1f   |                     | <b>700.070</b>                          |                   |     |                    |
| a C  |      | Total. Add lines 1a-1f                          | <b></b>             | 703,873.                                |                   |     |                    |
|  |      | _   | Business Code       |   |                   |     |                    |
| ce   | 2 8  | CAPITATION REVENUE                              | 524114              | 89,528,646.                             | 89,528,646.       |     |                    |
| e Zi   | ı    | <b>.</b>  |                     |   |                   |     |                    |
| Se   |      |   |                     |   |                   |     |                    |
| am   |      | ı   |                     |   |                   |     |                    |
| Program Service<br>Revenue                             |      | -   |                     |   |                   |     |                    |
| Pr   | 1    | All other program service revenue               |                     |   |                   |     |                    |
|  |      | g Total. Add lines 2a-2f                        | <b>•</b>            | 89,528,646.                             |                   |     |                    |
| _  | 3    | Investment income (including dividends, interes |                     | 7 |                   |     |                    |
|  | 3    | other similar amounts)                          |                     | 347,794.                                |                   |     | 347,794.           |
|  | 4    |   |                     | 341,134.                                |                   |     | 347,734.           |
|  | 4    | Income from investment of tax-exempt bond pro   |                     |   |                   |     |                    |
|  | 5    | Royalties                                       |                     |   |                   |     |                    |
|  |      | (i) Real  | (ii) Personal       |   |                   |     |                    |
|  | 6 a  | Gross rents 6a                                  |                     |   |                   |     |                    |
|  | ı    | Less: rental expenses 6b                        |                     |   |                   |     |                    |
|  | (    | Rental income or (loss) 6c                      |                     |   |                   |     |                    |
|  | (    | Net rental income or (loss)                     |                     |   |                   |     |                    |
|  | 7 8  | a Gross amount from sales of (i) Securities     | (ii) Other          |   |                   | _   |                    |
|  |      | assets other than inventory 7a 9,002,786.       |                     | $\Delta r$ (                            |                   | /   |                    |
|  | ı    | Less: cost or other basis                       |                     |   |                   | /   |                    |
| ne   |      | and sales expenses <b>7b</b> 9,279,532.         |                     |   |                   | 1   |                    |
| Revenue  |      | Gain or (loss) 7c -276,746.                     |                     |   |                   |     |                    |
| Re   |      | Net gain or (loss)                              | •                   | -276,746.                               |                   |     | -276,746.          |
| her  |      | a Gross income from fundraising events (not     |                     | ,                                       |                   |     | ,                  |
| O <del>t</del> h                                       |      | including \$ of                                 |                     |   |                   |     |                    |
|  |      | contributions reported on line 1c). See         |                     |   |                   |     |                    |
|  |      |   |                     |   |                   |     |                    |
|  | ١.   | Part IV, line 18                                |                     |   |                   |     |                    |
|  |      | Less: direct expenses 8b                        |                     |   |                   |     |                    |
|  |      | Net income or (loss) from fundraising events    | <b></b>             |   |                   |     |                    |
|  | 9 8  | Gross income from gaming activities. See        |                     |   |                   |     |                    |
|  |      | Part IV, line 19 9a                             |                     |   |                   |     |                    |
|  |      | Less: direct expenses 9b                        |                     |   |                   |     |                    |
|  | (    | Net income or (loss) from gaming activities     |                     |   |                   |     |                    |
|  | 10 a | Gross sales of inventory, less returns          |                     |   |                   |     |                    |
|  |      | and allowances 10a                              |                     |   |                   |     |                    |
|  | ı    | Less: cost of goods sold 10b                    |                     |   |                   |     |                    |
|  |      | Net income or (loss) from sales of inventory    |                     |   |                   |     |                    |
| "  |      |   | Business Code       |   |                   |     |                    |
| ons  | 11 : | BANK EARNINGS CREDIT                            | 900099              | 63,110.                                 | 63,110.           |     |                    |
| ne   |      | MISCELLANEOUS OTHER INCOME                      | 900099              | 13,393.                                 | 13,393.           |     |                    |
| Miscellaneous<br>Revenue                               |      | · ———   |                     | 20,000.                                 |                   |     |                    |
| Re   |      | A All other revenue                             |                     |   |                   |     |                    |
| Σ  |      | All other revenue                               |                     | 76 502                                  |                   |     |                    |
|  |      | Total Add lines 11a-11d                         |                     | 76,503.                                 | 00 605 440        |     | 71 040             |
|  | 12   | Total revenue. See instructions                 |                     | 90,380,070.                             | 89,605,149.       | 0.  | 71,048.            |

932009 01-20-20

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|          | on 501(c)(3) and 501(c)(4) organizations must con<br>Check if Schedule O contains a respo       | •                      |                          | , , ,                           | X                     |
|----------|---|------------------------|--------------------------|---------------------------------|-----------------------|
| Doi      | not include amounts reported on lines 6b,   | (A)                    | (B)                      | (C)                             | (D)                   |
|          | 8b, 9b, and 10b of Part VIII.   | Total expenses         | Program service expenses | Management and general expenses | Fundraising expenses  |
| 1        | Grants and other assistance to domestic organizations   |                        | ·                        |                                 | ·                     |
|          | and domestic governments. See Part IV, line 21  |                        |                          |                                 |                       |
| 2        | Grants and other assistance to domestic   |                        |                          |                                 |                       |
|          | individuals. See Part IV, line 22   |                        |                          |                                 |                       |
| 3        | Grants and other assistance to foreign  |                        |                          |                                 |                       |
|          | organizations, foreign governments, and foreign   |                        |                          |                                 |                       |
|          | individuals. See Part IV, lines 15 and 16   |                        |                          |                                 |                       |
| 4        | Benefits paid to or for members   |                        |                          |                                 |                       |
| 5        | Compensation of current officers, directors,  |                        |                          |                                 |                       |
|          | trustees, and key employees   | 261,266.               |                          | 261,266.                        |                       |
| 6        | Compensation not included above to disqualified   |                        |                          |                                 |                       |
|          | persons (as defined under section 4958(f)(1)) and   |                        |                          |                                 |                       |
|          | persons described in section 4958(c)(3)(B)  |                        |                          |                                 |                       |
| 7        | Other salaries and wages  | 13,331,343.            | 13,009,952.              | 321,391.                        |                       |
| 8        | Pension plan accruals and contributions (include  |                        |                          |                                 |                       |
|          | section 401(k) and 403(b) employer contributions)   | 228,873.               |                          |                                 |                       |
| 9        | Other employee benefits   | 1,015,688.             |                          | 26,920.                         |                       |
| 10       | Payroll taxes   | 865,145.               | 830,809.                 | 34,336.                         |                       |
| 11       | Fees for services (nonemployees):   |                        |                          |                                 |                       |
| а        | Management  | 5,306,460.             |                          | 5,306,460.                      |                       |
| b        | Legal   | 2,390.                 |                          | 2,390.                          |                       |
| С        | Accounting  | 34,620.                |                          | 34,620.                         |                       |
| d        | Lobbying  | 52,494.                |                          | 52,494.                         |                       |
| е        | Professional fundraising services. See Part IV, line 17   |                        |                          |                                 |                       |
| f        | Investment management fees  | 68,524.                |                          | 68,524.                         |                       |
| g        | Other. (If line 11g amount exceeds 10% of line 25,  | 45 000 050             | 46 00 4 4                | 400 006                         |                       |
|          | column (A) amount, list line 11g expenses on Sch 0.)  |                        | 16,905,174.              | 127,076.                        |                       |
| 12       | Advertising and promotion   | 547,119.               |                          | 27.6                            |                       |
| 13       | Office expenses   | 140,547.               | 140,171.                 | 376.                            |                       |
| 14       | Information technology  |                        |                          |                                 |                       |
| 15       | Royalties   | 1 000 270              | 1 006 014                | 2 164                           |                       |
| 16       | Occupancy   | 1,999,378.             |                          | 3,164.                          |                       |
| 17       | Travel  | 243,701.               | 230,055.                 | 13,646.                         |                       |
| 18       | Payments of travel or entertainment expenses  |                        |                          |                                 |                       |
|          | for any federal, state, or local public officials   | 106 560                | 101 506                  | F 042                           |                       |
| 19       | Conferences, conventions, and meetings  | 106,569.               | 101,526.                 | 5,043.                          |                       |
| 20       | Interest  |                        |                          |                                 |                       |
| 21       | Payments to affiliates  | 347,381.               | 347,381.                 |                                 |                       |
| 22       | Depreciation, depletion, and amortization   | 225,783.               | 225,783.                 |                                 |                       |
| 23       | Insurance Other expenses, Itamize expenses not sourced  | 445,105.               | 443,103.                 |                                 |                       |
| 24       | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If |                        |                          |                                 |                       |
|          | line 24e amount exceeds 10% of line 25, column (A)  |                        |                          |                                 |                       |
|          | amount, list line 24e expenses on Schedule 0.)  PATIENT SERVICES                                | 28,188,919.            | 28,188,919.              |                                 |                       |
| a        | OTHER OPERATING EXPENSE   | 520,559.               | 317,372.                 | 203,187.                        |                       |
| b        | MATERIALS & SUPPLIES  | 393,702.               | 339,479.                 | 54,223.                         |                       |
| c        | COVID EXPENSES  | 358,866.               | 358,866.                 | 34,443.                         |                       |
| d        |   | 27,588.                | 9,038.                   | 18,550.                         |                       |
|          | All other expenses  | 71,299,165.            | 64,765,499.              | 6,533,666.                      | 0                     |
| 25<br>26 | Joint costs. Complete this line only if the organization  | , 1, 2, 2, 1, 10, 3, 6 | 34,100,400.              | 0,333,000.                      | 0                     |
| 20       | reported in column (B) joint costs from a combined  |                        |                          |                                 |                       |
|          | educational campaign and fundraising solicitation.  |                        |                          |                                 |                       |
|          | Check here if following SOP 98-2 (ASC 958-720)  |                        |                          |                                 |                       |
|          | 0.01-20-20  |                        |                          |                                 | Form <b>990</b> (2019 |

Form **990** (2019)

Form 990 (2019)
Part X | Balance Sheet

| Pa                          | rt X | Balance Sheet  |            |                       |                                 |            |                           |
|-----------------------------|------|--|------------|-----------------------|---------------------------------|------------|---------------------------|
|                             |      | Check if Schedule O contains a response or not                       | e to an    | y line in this Part X |                                 |            |                           |
|                             |      |  |            |                       | <b>(A)</b><br>Beginning of year |            | <b>(B)</b><br>End of year |
|                             | 1    | Cash - non-interest-bearing  |            |                       | 11,018,905.                     | 1          | 14,605,623.               |
|                             | 2    | Savings and temporary cash investments                               |            |                       | 11,271,045.                     | 2          | 17,811,770.               |
|                             | 3    | Pledges and grants receivable, net                                   |            |                       |                                 | 3          |                           |
|                             | 4    | Accounts receivable, net   |            | 5,257,963.            | 4                               | 6,074,377. |                           |
|                             | 5    | Loans and other receivables from any current or                      |            |                       |                                 |            |                           |
|                             |      | trustee, key employee, creator or founder, subst                     |            |                       |                                 |            |                           |
|                             |      | controlled entity or family member of any of thes                    |            | 5                     |                                 |            |                           |
|                             | 6    | Loans and other receivables from other disquali                      |            |                       |                                 |            |                           |
|                             |      | under section 4958(f)(1)), and persons described                     | d in sec   | ction 4958(c)(3)(B)   |                                 | 6          |                           |
| ţ                           | 7    | Notes and loans receivable, net                                      |            |                       |                                 | 7          |                           |
| Assets                      | 8    | Inventories for sale or use  |            |                       |                                 | 8          |                           |
| Ä                           | 9    |  |            | 179,339.              | 9                               | 390,309.   |                           |
|                             | 10a  | Land, buildings, and equipment: cost or other                        |            |                       |                                 |            |                           |
|                             |      | basis. Complete Part VI of Schedule D Less: accumulated depreciation | 10a        | 6,192,975.            |                                 |            |                           |
|                             | b    | Less: accumulated depreciation                                       | 10b        | 2,575,338.            | 3,445,310.                      | 10c        | 3,617,637.                |
|                             | 11   | Investments - publicly traded securities                             |            |                       | 10,105,112.                     | 11         | 18,100,570.               |
|                             | 12   | Investments - other securities. See Part IV, line 1                  |            |                       |                                 | 12         |                           |
|                             | 13   | Investments - program-related. See Part IV, line                     | 11         |                       |                                 | 13         |                           |
|                             | 14   | Intangible assets  |            |                       | 14                              |            |                           |
|                             | 15   | Other assets. See Part IV, line 11                                   | 6,548,382. | 15                    | 5,955,077.                      |            |                           |
|                             | 16   | Total assets. Add lines 1 through 15 (must equa                      | al line 3  | 33)                   | 47,826,056.                     | 16         | 66,555,363.               |
|                             | 17   | Accounts payable and accrued expenses                                | 2,105,588. | 17                    | 2,424,337.                      |            |                           |
|                             | 18   | Grants payable   |            | 18                    |                                 |            |                           |
|                             | 19   | Deferred revenue   |            |                       | 2,436,538.                      | 19         | 532.                      |
|                             | 20   | Tax-exempt bond liabilities  |            |                       |                                 | 20         |                           |
|                             | 21   | Escrow or custodial account liability. Complete I                    | Part IV    | of Schedule D         |                                 | 21         |                           |
| es                          | 22   | Loans and other payables to any current or form                      |            |                       |                                 |            |                           |
| Liabilities                 |      | trustee, key employee, creator or founder, subst                     |            |                       | 7001                            |            |                           |
| jab                         |      | controlled entity or family member of any of thes                    |            |                       | $\mathcal{A}$                   | 22         |                           |
| _                           | 23   | Secured mortgages and notes payable to unrela                        |            |                       | <del>JOD y</del>                | 23         |                           |
|                             | 24   | Unsecured notes and loans payable to unrelated                       |            | -                     |                                 | 24         |                           |
|                             | 25   | Other liabilities (including federal income tax, pa                  |            |                       |                                 |            |                           |
|                             |      | parties, and other liabilities not included on lines                 |            | ·                     | 2 (72 000                       |            | 4 004 000                 |
|                             |      | of Schedule D  |            |                       | 3,672,800.                      |            | 4,804,800.                |
|                             | 26   | Total liabilities. Add lines 17 through 25                           |            | ▶   <b>V</b>          | 8,214,926.                      | 26         | 7,229,669.                |
| S                           |      | Organizations that follow FASB ASC 958, che                          | ck her     | e ▶ △                 |                                 |            |                           |
| nce.                        |      | and complete lines 27, 28, 32, and 33.                               |            |                       | 20 611 120                      |            | 50 225 604                |
| ala                         | 27   | Net assets without donor restrictions                                |            |                       | 39,611,130.                     | 27         | 59,325,694.               |
| D<br>B                      | 28   | Net assets with donor restrictions                                   |            |                       |                                 | 28         |                           |
| ם                           |      | Organizations that do not follow FASB ASC 9                          | 58, che    | eck here              |                                 |            |                           |
| ᅙ                           |      | and complete lines 29 through 33.                                    |            |                       |                                 |            |                           |
| ets                         | 29   | Capital stock or trust principal, or current funds                   |            |                       |                                 | 29         |                           |
| \ss                         | 30   | Paid-in or capital surplus, or land, building, or eq                 |            |                       |                                 | 30         |                           |
| Net Assets or Fund Balances | 31   | Retained earnings, endowment, accumulated in                         |            |                       | 39,611,130.                     | 31         | 59,325,694.               |
| Ž                           | 32   | Total liebilities and not essets fund balances                       |            |                       | 47,826,056.                     | 32<br>33   | 66,555,363.               |
|                             | 33   | Total liabilities and net assets/fund balances                       |            |                       | ±1,040,0J0•                     | 33         | Form <b>990</b> (2019)    |

Form **990** (2019)

| Pa | rt XI Reconciliation of Net Assets  |           |                |     |        |  |  |  |
|----|---|-----------|----------------|-----|--------|--|--|--|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |           |                |     | X      |  |  |  |
|    |   |           |                |     |        |  |  |  |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1         | 90,38          |     |        |  |  |  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2         | 71,29          |     |        |  |  |  |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3         | 19,08<br>39,61 |     |        |  |  |  |
| 4  | 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4                                   |           |                |     |        |  |  |  |
| 5  | Net unrealized gains (losses) on investments  | 5         | 63             | 3,6 | 60.    |  |  |  |
| 6  | 6 Donated services and use of facilities 6  |           |                |     |        |  |  |  |
| 7  | Investment expenses   | 7         |                |     |        |  |  |  |
| 8  | Prior period adjustments  | 8         |                |     |        |  |  |  |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9         |                |     | -1.    |  |  |  |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                              |           |                |     |        |  |  |  |
|    | column (B)) 10  |           |                |     |        |  |  |  |
| Pa | column (B))   |           |                |     |        |  |  |  |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |           |                |     |        |  |  |  |
|    |   |           |                | Yes | No     |  |  |  |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |           | _              |     |        |  |  |  |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.               |           |                |     |        |  |  |  |
| 2a | 2a Were the organization's financial statements compiled or reviewed by an independent accountant?                              |           |                |     |        |  |  |  |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed                 | on a      |                |     |        |  |  |  |
|    | separate basis, consolidated basis, or both:  |           |                |     |        |  |  |  |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |           |                |     |        |  |  |  |
| b  | Were the organization's financial statements audited by an independent accountant?  |           | 2b             | X   |        |  |  |  |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat                 | e basis,  |                |     |        |  |  |  |
|    | consolidated basis, or both:  |           |                |     |        |  |  |  |
|    | Separate basis X Consolidated basis Both consolidated and separate basis  |           |                |     |        |  |  |  |
| С  | c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,     |           |                |     |        |  |  |  |
|    | review, or compilation of its financial statements and selection of an independent accountant?                                  |           |                |     |        |  |  |  |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       |           |                |     |        |  |  |  |
| За | 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit |           |                |     |        |  |  |  |
|    | Act and OMB Circular A-133?   |           |                |     |        |  |  |  |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required           | red audit |                |     |        |  |  |  |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits  |           | 3b             |     |        |  |  |  |
|    |   |           | Form           | 990 | (2019) |  |  |  |

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** \*\*-\*\*\*3316 COMMUNITY ELDERCARE OF SAN DIEGO Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Total

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Calendar year (or fiscal year beginning in)  | (a) 2015                    | <b>(b)</b> 2016     | (c) 2017                  | (d) 2018                    | (e) 2019            | (f) Total   |  |
|--|-----------------------------|---------------------|---------------------------|-----------------------------|---------------------|-------------|--|
| 1 Gifts, grants, contributions, and  |                             |                     |                           |                             |                     |             |  |
| membership fees received. (Do not  |                             |                     |                           |                             |                     |             |  |
| include any "unusual grants.")   |                             |                     |                           |                             |                     |             |  |
| 2 Tax revenues levied for the organ-   |                             |                     |                           |                             |                     |             |  |
| ization's benefit and either paid to   |                             |                     |                           |                             |                     |             |  |
| or expended on its behalf  |                             |                     |                           |                             |                     |             |  |
| 3 The value of services or facilities  |                             |                     |                           |                             |                     |             |  |
| furnished by a governmental unit to  |                             |                     |                           |                             |                     |             |  |
| the organization without charge  |                             |                     |                           |                             |                     |             |  |
| 4 Total. Add lines 1 through 3   |                             |                     |                           |                             |                     |             |  |
| 5 The portion of total contributions   |                             |                     |                           |                             |                     |             |  |
| by each person (other than a   |                             |                     |                           |                             |                     |             |  |
| governmental unit or publicly  |                             |                     |                           |                             |                     |             |  |
| supported organization) included   |                             |                     |                           |                             |                     |             |  |
| on line 1 that exceeds 2% of the   |                             |                     |                           |                             |                     |             |  |
| amount shown on line 11,   |                             |                     |                           |                             |                     |             |  |
|  |                             |                     |                           |                             |                     |             |  |
|  |                             |                     |                           |                             |                     |             |  |
| 6 Public support. Subtract line 5 from line 4. Section B. Total Support  |                             |                     |                           |                             |                     |             |  |
|  | / ) 0045                    | " ) 0040            | 1.10047                   | ( 1) 0040                   | ( ) 0040            | (C) T       |  |
| Calendar year (or fiscal year beginning in)  | <b>(a)</b> 2015             | <b>(b)</b> 2016     | (c) 2017                  | (d) 2018                    | <b>(e)</b> 2019     | (f) Total   |  |
| 7 Amounts from line 4  |                             |                     |                           |                             |                     |             |  |
| 8 Gross income from interest,  |                             |                     |                           |                             |                     |             |  |
| dividends, payments received on  |                             |                     |                           |                             |                     |             |  |
| securities loans, rents, royalties,  |                             |                     |                           |                             |                     |             |  |
| and income from similar sources  |                             |                     |                           |                             |                     |             |  |
| 9 Net income from unrelated business   |                             |                     |                           |                             |                     |             |  |
| activities, whether or not the   | 21/10                       | 01/6                |                           |                             | //                  |             |  |
| business is regularly carried on   | <u> </u>                    | <del>21</del> 1//   |                           | ( ) ( ) \                   |                     |             |  |
| 10 Other income. Do not include gain   | A/(P)                       | Cd y C              |                           |                             | /                   |             |  |
| or loss from the sale of capital   |                             |                     |                           |                             |                     |             |  |
| assets (Explain in Part VI.)   |                             |                     |                           |                             |                     |             |  |
| 11 Total support. Add lines 7 through 10   |                             |                     |                           |                             |                     |             |  |
| 12 Gross receipts from related activities,   | etc. (see instruction       | ons)                |                           |                             | 12                  |             |  |
| <b>13</b> First five years. If the Form 990 is for   | •                           |                     |                           | •                           | . , . ,             | . —         |  |
| organization, check this box and stop  | here                        |                     |                           |                             |                     | <b>&gt;</b> |  |
| Section C. Computation of Publi  |                             |                     |                           |                             |                     |             |  |
| 14 Public support percentage for 2019 (li  |                             |                     |                           |                             | 14                  | %           |  |
| 15 Public support percentage from 2018   |                             |                     |                           |                             | 15                  | %           |  |
| <b>16a 33 1/3% support test - 2019.</b> If the o   |                             |                     |                           |                             |                     |             |  |
| stop here. The organization qualifies as a publicly supported organization   |                             |                     |                           |                             |                     |             |  |
| b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box |                             |                     |                           |                             |                     |             |  |
| and stop here. The organization qualifies as a publicly supported organization   |                             |                     |                           |                             |                     |             |  |
| 17a 10% -facts-and-circumstances test  | t - <b>2019.</b> If the org | anization did not o | check a box on line       | e 13, 16a, or 16b, a        | and line 14 is 10%  | or more,    |  |
| and if the organization meets the "fac   | ts-and-circumstan           | ces" test, check t  | his box and <b>stop</b> h | <b>nere.</b> Explain in Par | t VI how the orgar  | nization    |  |
| meets the "facts-and-circumstances"  | test. The organiza          | tion qualifies as a | publicly supported        | d organization              |                     | ▶∟          |  |
| b 10% -facts-and-circumstances test  | t - <b>2018.</b> If the org | anization did not d | check a box on line       | e 13, 16a, 16b, or          | 17a, and line 15 is | 10% or      |  |
| more, and if the organization meets th   | e "facts-and-circu          | mstances" test, c   | heck this box and         | stop here. Explain          | in Part VI how the  |             |  |
| organization meets the "facts-and-circ   | umstances" test.            | The organization of | qualifies as a publi      | cly supported orga          | anization           | ▶□          |  |
| 18 Private foundation. If the organization   | n did not check a           | box on line 13, 16  | a, 16b, 17a, or 17t       | b, check this box a         | nd see instruction  | s           |  |

Schedule A (Form 990 or 990-EZ) 2019

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019  1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 57,395. 128,037. 1807678. 922,137. 703,873.  | (f) Total |  |  |  |  |  |  |
|---|-----------|--|--|--|--|--|--|
| 1 Gifts, grants, contributions, and membership fees received. (Do not   |           |  |  |  |  |  |  |
|   |           |  |  |  |  |  |  |
| include any "unusual grants.") 57,395. 128,037. 1807678. 922,137. 703,873.  |           |  |  |  |  |  |  |
|   | 3619120.  |  |  |  |  |  |  |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose 45075429.52508146.66885610.74786863.89528646.32  |           |  |  |  |  |  |  |
|   | 00704054  |  |  |  |  |  |  |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513  |           |  |  |  |  |  |  |
| 4 Tax revenues levied for the organ-  |           |  |  |  |  |  |  |
| ization's benefit and either paid to or expended on its behalf  |           |  |  |  |  |  |  |
|   |           |  |  |  |  |  |  |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge   |           |  |  |  |  |  |  |
| 6 Total. Add lines 1 through 5 45132824.52636183.68693288.75709000.90232519.33  | 32403814  |  |  |  |  |  |  |
| 7a Amounts included on lines 1, 2, and  |           |  |  |  |  |  |  |
| 3 received from disqualified persons  | 0.        |  |  |  |  |  |  |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year  | 0.        |  |  |  |  |  |  |
| c Add lines 7a and 7b   | 0.        |  |  |  |  |  |  |
| 8 Public support. (Subtract line 7c from line 6.)   | 32403814  |  |  |  |  |  |  |
| Section B. Total Support  |           |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) ▶ (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019  | (f) Total |  |  |  |  |  |  |
| 9 Amounts from line 6 45132824.52636183.68693288.75709000.90232519.33   | 32403814  |  |  |  |  |  |  |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 2,684. 46,332. 175,310. 216,360. 347,794.   | 788,480.  |  |  |  |  |  |  |
| b Unrelated business taxable income (less section 511 taxes) from businesses  |           |  |  |  |  |  |  |
| acquired after June 30, 1975  |           |  |  |  |  |  |  |
| c Add lines 10a and 10b 2,684. 46,332. 175,310. 216,360. 347,794. The income from unrelated business activities not included in line 10b, whether or not the business is  | 788,480.  |  |  |  |  |  |  |
| regularly carried on  |           |  |  |  |  |  |  |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  |           |  |  |  |  |  |  |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) 45150941. 52682515. 68907026. 75967496. 90656816. 33  | 33364794  |  |  |  |  |  |  |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization  | ion,      |  |  |  |  |  |  |
| check this box and <b>stop here</b>   |           |  |  |  |  |  |  |
| Section C. Computation of Public Support Percentage   |           |  |  |  |  |  |  |
|   | 99.71 %   |  |  |  |  |  |  |
| 16 Public support percentage from 2018 Schedule A, Part III, line 15 99 · 80 %  |           |  |  |  |  |  |  |
| Section D. Computation of Investment Income Percentage  |           |  |  |  |  |  |  |
| 17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)) 17 . 24 %   |           |  |  |  |  |  |  |
| 8 Investment income percentage from 2018 Schedule A, Part III, line 17  |           |  |  |  |  |  |  |
| 19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not  |           |  |  |  |  |  |  |
| more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization   |           |  |  |  |  |  |  |
| b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and   |           |  |  |  |  |  |  |
| <b>b 33 1/3</b> % <b>support tests - 2018.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization |           |  |  |  |  |  |  |

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     | Yes | No |
|-----|-----|----|
|     |     |    |
| 1   |     |    |
|     |     |    |
| 2   |     |    |
| 2   |     |    |
| 3a  |     |    |
|     |     |    |
| 3b  |     |    |
| 3c  |     |    |
| 30  |     |    |
| 4a  |     |    |
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| 4b  |     |    |
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| 4c  |     |    |
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| 5a  |     |    |
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| 5b  |     |    |
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| 8   |     |    |
|     |     |    |
| 9a  |     |    |
| 9b  |     |    |
| 9c  |     |    |
| 30  |     |    |
| 40  |     |    |
| 10a |     |    |
| 10b |     |    |

| Pai | t IV Supporting Organizations (continued)  |            |     | <u> </u> |
|-----|--|------------|-----|----------|
|     | (sommod)   |            | Yes | No       |
| 11  | Has the organization accepted a gift or contribution from any of the following persons?  |            |     |          |
| а   | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)                   |            |     |          |
|     | below, the governing body of a supported organization?   | 11a        |     |          |
| b   | A family member of a person described in (a) above?  | 11b        |     |          |
|     | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.          | 11c        |     |          |
|     | tion B. Type I Supporting Organizations  |            |     |          |
|     |  |            | Yes | No       |
| 1   | Did the directors, trustees, or membership of one or more supported organizations have the power to                            |            |     |          |
|     | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the             |            |     |          |
|     | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or                  |            |     |          |
|     | controlled the organization's activities. If the organization had more than one supported organization,                        |            |     |          |
|     | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported                      |            |     |          |
|     | organizations and what conditions or restrictions, if any, applied to such powers during the tax year.                         | 1          |     |          |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported                            |            |     |          |
|     | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in                     |            |     |          |
|     | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,                    |            |     |          |
|     | supervised, or controlled the supporting organization.   | 2          |     |          |
| Sec | tion C. Type II Supporting Organizations   |            |     |          |
|     |  |            | Yes | No       |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors               |            |     |          |
|     | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control                  |            |     |          |
|     | or management of the supporting organization was vested in the same persons that controlled or managed                         |            |     |          |
|     | the supported organization(s).   | 1          |     |          |
| Sec | tion D. All Type III Supporting Organizations  |            |     |          |
|     |  |            | Yes | No       |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the                 |            |     |          |
|     | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax          |            |     |          |
|     | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the         |            |     |          |
|     | organization's governing documents in effect on the date of notification, to the extent not previously provided?               | 1          |     |          |
| 2   | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported               |            |     |          |
|     | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how             |            |     |          |
|     | the organization maintained a close and continuous working relationship with the supported organization(s).                    | 2          |     |          |
| 3   | By reason of the relationship described in (2), did the organization's supported organizations have a                          |            |     |          |
|     | significant voice in the organization's investment policies and in directing the use of the organization's                     |            |     |          |
|     | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's                   |            |     |          |
|     | supported organizations played in this regard.   | 3          |     |          |
|     | tion E. Type III Functionally Integrated Supporting Organizations  |            |     |          |
| 1   | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions) | ) <b>-</b> |     |          |
| a   | The organization satisfied the Activities Test. Complete line 2 below.   |            |     |          |
| b   | The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below.</i>             |            | ,   |          |
| С   | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins           | tructions  | Ĺ l | NI.      |
| 2   | Activities Test. Answer (a) and (b) below.   |            | Yes | No       |
| а   | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of             |            |     |          |
|     | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify                     |            |     |          |
|     | those supported organizations and explain how these activities directly furthered their exempt purposes,                       |            |     |          |
|     | how the organization was responsive to those supported organizations, and how the organization determined                      | 0-         |     |          |
| 1.  | that these activities constituted substantially all of its activities.   | 2a         |     |          |
| a   | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more            |            |     |          |
|     | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the                   |            |     |          |
|     | reasons for the organization's position that its supported organization(s) would have engaged in these                         | OL         |     |          |
| _   | activities but for the organization's involvement.   | 2b         |     |          |
| 3   | Parent of Supported Organizations. Answer (a) and (b) below.   |            |     |          |
| а   | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or                    | 20         |     |          |
| h   | trustees of each of the supported organizations? <i>Provide details in Part VI</i> .   | 3a         |     |          |
| D   | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each            |            |     |          |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

| Pa   | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting                  | g Org     | anizations                     | Ŭ                                     |
|------|---|-----------|--------------------------------|---------------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying | g trust o | on Nov. 20, 1970 (explain in I | Part VI). <b>See instructions.</b> Al |
|      | other Type III non-functionally integrated supporting organizations must co     | mplete    | Sections A through E.          |                                       |
| Sect | ion A - Adjusted Net Income   |           | (A) Prior Year                 | (B) Current Year<br>(optional)        |
| 1    | Net short-term capital gain   | 1         |                                |                                       |
| 2    | Recoveries of prior-year distributions  | 2         |                                |                                       |
| 3    | Other gross income (see instructions)   | 3         |                                |                                       |
| 4    | Add lines 1 through 3.  | 4         |                                |                                       |
| 5    | Depreciation and depletion  | 5         |                                |                                       |
| 6    | Portion of operating expenses paid or incurred for production or                |           |                                |                                       |
|      | collection of gross income or for management, conservation, or                  |           |                                |                                       |
|      | maintenance of property held for production of income (see instructions)        | 6         |                                |                                       |
| 7    | Other expenses (see instructions)   | 7         |                                |                                       |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                    | 8         |                                |                                       |
| Sect | ion B - Minimum Asset Amount  |           | (A) Prior Year                 | (B) Current Year<br>(optional)        |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                   |           |                                |                                       |
|      | instructions for short tax year or assets held for part of year):               |           |                                |                                       |
| a    | Average monthly value of securities   | 1a        |                                |                                       |
| b    | Average monthly cash balances   | 1b        |                                |                                       |
| c    | Fair market value of other non-exempt-use assets                                | 1c        |                                |                                       |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d        |                                |                                       |
| е    | Discount claimed for blockage or other  |           |                                |                                       |
|      | factors (explain in detail in <b>Part VI</b> ):                                 |           |                                |                                       |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                    | 2         |                                |                                       |
| 3    | Subtract line 2 from line 1d.   | 3         |                                |                                       |
| 4    | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,    |           |                                |                                       |
|      | see instructions).  | 4         |                                |                                       |
| _5   | Net value of non-exempt-use assets (subtract line 4 from line 3)                | 5         |                                |                                       |
| _6   | Multiply line 5 by .035.  | 6         |                                |                                       |
| _7   | Recoveries of prior-year distributions  | 7         |                                |                                       |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                     | 8         |                                |                                       |
| Sect | ion C - Distributable Amount  |           | opy                            | Current Year                          |
| _1_  | Adjusted net income for prior year (from Section A, line 8, Column A)           | 1         |                                |                                       |
| 2    | Enter 85% of line 1.  | 2         |                                |                                       |
| 3    | Minimum asset amount for prior year (from Section B, line 8, Column A)          | 3         |                                |                                       |
| 4    | Enter greater of line 2 or line 3.  | 4         |                                |                                       |
| _5   | Income tax imposed in prior year  | 5         |                                |                                       |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to            |           |                                |                                       |
|      | emergency temporary reduction (see instructions).                               | 6         |                                |                                       |
| 7    | Check here if the current year is the organization's first as a non-functionall | y integr  | ated Type III supporting orga  | anization (see                        |
|      | instructions).  |           |                                |                                       |

Schedule A (Form 990 or 990-EZ) 2019

| Par      | t V    | Type III Non-Functionally Integrated 509                         | (a)(3) Supporting Orga        | anizations (continued)         |                                  |
|----------|--------|--|-------------------------------|--------------------------------|----------------------------------|
| Secti    | on D   | - Distributions  |                               | ,                              | Current Year                     |
| 1        | Amou   | unts paid to supported organizations to accomplish exe           | empt purposes                 |                                |                                  |
| 2        | Amou   | unts paid to perform activity that directly furthers exemp       | ot purposes of supported      |                                |                                  |
|          | orgar  | nizations, in excess of income from activity                     |                               |                                |                                  |
| 3        | Admi   | nistrative expenses paid to accomplish exempt purpose            | es of supported organization  | าร                             |                                  |
| 4        | Amou   | unts paid to acquire exempt-use assets                           |                               |                                |                                  |
|          |        | fied set-aside amounts (prior IRS approval required)             |                               |                                |                                  |
| 6        |        | r distributions (describe in <b>Part VI</b> ). See instructions. |                               |                                |                                  |
| 7        | Total  | annual distributions. Add lines 1 through 6.                     |                               |                                |                                  |
|          |        | butions to attentive supported organizations to which the        | he organization is responsive | e                              |                                  |
|          |        | ide details in <b>Part VI</b> ). See instructions.               | 3                             |                                |                                  |
| 9        |        | butable amount for 2019 from Section C, line 6                   |                               |                                |                                  |
|          |        | B amount divided by line 9 amount                                |                               |                                |                                  |
|          | Line   | s amount aivided by line o amount                                | (i)                           | (ii)                           | (iii)                            |
| Secti    | on E - | - Distribution Allocations (see instructions)                    | Excess Distributions          | Underdistributions<br>Pre-2019 | Distributable<br>Amount for 2019 |
| 1        | Distri | butable amount for 2019 from Section C, line 6                   |                               |                                |                                  |
| 2        | Unde   | erdistributions, if any, for years prior to 2019 (reason-        |                               |                                |                                  |
|          | able o | cause required- explain in Part VI). See instructions.           |                               |                                |                                  |
| 3        | Exces  | ss distributions carryover, if any, to 2019                      |                               |                                |                                  |
| а        | From   | 2014   |                               |                                |                                  |
| b        | From   | 2015   |                               |                                |                                  |
| С        | From   | 2016   |                               |                                |                                  |
| d        | From   | 2017   |                               |                                |                                  |
| е        | From   | 2018   |                               |                                |                                  |
| f        | Total  | of lines 3a through e  |                               |                                |                                  |
|          |        | ed to underdistributions of prior years                          |                               |                                |                                  |
|          |        | ed to 2019 distributable amount                                  |                               |                                |                                  |
|          |        | over from 2014 not applied (see instructions)                    |                               |                                |                                  |
|          |        | ainder. Subtract lines 3g, 3h, and 3i from 3f.                   |                               |                                |                                  |
| 4        |        | butions for 2019 from Section D,                                 | vor (                         | Onv                            |                                  |
| a        |        | ed to underdistributions of prior years                          | VCIC                          |                                |                                  |
|          |        | ed to 2019 distributable amount                                  | 1                             |                                |                                  |
|          |        | ainder. Subtract lines 4a and 4b from 4.                         |                               |                                |                                  |
|          |        | aining underdistributions for years prior to 2019, if            |                               |                                |                                  |
|          |        | Subtract lines 3g and 4a from line 2. For result greater         |                               |                                |                                  |
|          |        | zero, explain in <b>Part VI.</b> See instructions.               |                               |                                |                                  |
|          |        | aining underdistributions for 2019. Subtract lines 3h            |                               |                                |                                  |
| 9        |        | b from line 1. For result greater than zero, explain in          |                               |                                |                                  |
|          |        | VI. See instructions.  |                               |                                |                                  |
| 7        |        | ss distributions carryover to 2020. Add lines 3j                 |                               |                                |                                  |
| ,        |        |  |                               |                                |                                  |
|          | and 4  |  |                               |                                |                                  |
|          |        | kdown of line 7:   |                               |                                |                                  |
|          |        | ss from 2015   |                               |                                |                                  |
|          |        | ss from 2016   |                               |                                |                                  |
|          |        | ss from 2017   |                               |                                |                                  |
| <u>a</u> |        | ss from 2018   |                               |                                |                                  |
|          |        |  |                               |                                |                                  |

Schedule A (Form 990 or 990-EZ) 2019

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;

|      | line 1; P<br>Section | art IV, Sect | ion D, lines | s 2 and 3; F | Part IV, S | Section E, lir | nes 1c, 2a, 2 | b, 3a, an | ıd 3b; Part V | tion B, lines 1 and 2; Part IV, Section C,<br>, line 1; Part V, Section B, line 1e; Part V,<br>or any additional information. |
|------|----------------------|--------------|--------------|--------------|------------|----------------|---------------|-----------|---------------|---|
| SCHE | DULE A               | , PART       | III,         | LINE         | 12,        | EXPLAI         | NATION        | FOR       | OTHER         | INCOME:   |
| OTHE | R INCOM              | ⁄ΙΕ          |              |              |            |                |               |           |               |   |
| 2015 | AMOUNT               | Ր։ \$        | 15,4         | 33.          |            |                |               |           |               |   |
| 2017 | AMOUNT               | Ր։ \$        | 38,4         | 28.          |            |                |               |           |               |   |
| 2018 | AMOUN                | Ր։ \$        | 42,1         | 36.          |            |                |               |           |               |   |
| 2019 | AMOUN                | Ր։ \$        | 76,5         | 03.          |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              | _            |              |            |                |               |           |               |   |
|      |                      |              |              | <u> </u>     | D          | ay             | er            |           | 70            | OV  |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |
|      |                      |              |              |              |            |                |               |           |               |   |

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

COMMUNITY ELDERCARE OF SAN DIEGO

Employer identification number

\*\*-\*\*\*3316

| Organization type (check o   | ne):   |  |  |  |  |
|--|--|--|--|--|--|
| Filers of:   | Section:   |  |  |  |  |
| Form 990 or 990-EZ   | X 501(c)( 3 ) (enter number) organization  |  |  |  |  |
|  | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation   |  |  |  |  |
|  | 527 political organization   |  |  |  |  |
| Form 990-PF  | 501(c)(3) exempt private foundation  |  |  |  |  |
|  | 4947(a)(1) nonexempt charitable trust treated as a private foundation  |  |  |  |  |
|  | 501(c)(3) taxable private foundation   |  |  |  |  |
| , ,  | s covered by the <b>General Rule</b> or a <b>Special Rule</b> .  (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.  |  |  |  |  |
| General Rule   |  |  |  |  |  |
|  | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.   |  |  |  |  |
| sections 509(a)(1) any one contributo  | n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from or, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.  |  |  |  |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. |  |  |  |  |  |
| year, contributions<br>is checked, enter h<br>purpose. Don't cor   | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., mplete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year |  |  |  |  |
| but it must answer "No" on   | nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to he filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).  |  |  |  |  |

 $\ \, \text{LHA} \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization

Employer identification number

\*\*-\*\*\*3316

| Part I     | <b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional | l space is needed.         |   |
|------------|--|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution  |
| 1          | Not available for public inspection  | \$ 688,776.                | Person X Payroll  |
| (a)        | (b)  | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4   | Total contributions        | Type of contribution  |
| 2          | Not available for public inspection  | \$\$                       | Person X Payroll  |
| (a)        | (b)  | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4   | Total contributions        | Type of contribution  |
|            |  | \$                         | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution   |
|            |  | \$                         | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)        | (b)  | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4   | Total contributions        | Person Payroll Complete Part II for noncash contributions.            |
| (a)        | (b)  | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4   | Total contributions        | Person Payroll Complete Part II for noncash contributions.            |

Name of organization

COMMUNITY ELDERCARE OF SAN DIEGO

\*\*-\*\*\*3316

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. |   |                      |  |  |  |
|------------------------------|---|---|----------------------|--|--|--|
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | Description of noncash property given   | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | •   |                      |  |  |  |

Employer identification number

Name of organization

| COMMUN                    | NITY ELDERCARE OF SAN D  | I EGO  |                       | **-***3316                               |
|---------------------------|--|--|-----------------------|--|
| Part III                  | Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, c Use duplicate copies of Part III if additional s | ons to organizations described in s<br>through (e) and the following line en<br>haritable, etc., contributions of \$1,000 or | try For organizations | that total more than \$1,000 for the yea |
| (a) No.<br>from<br>Part I | (b) Purpose of gift  | (c) Use of gift  | (d) Desci             | ription of how gift is held              |
|                           |  | (e) Transfer of gif  |                       |  |
|                           | Transferee's name, address, an   | d ZIP + 4  | Relationship of tran  | nsferor to transferee                    |
| (a) No.<br>from<br>Part I | (b) Purpose of gift  | (c) Use of gift  | (d) Desci             | ription of how gift is held              |
|                           | Transferee's name, address, an   | (e) Transfer of gif  |                       | nsferor to transferee                    |
| (a) No.<br>from<br>Part I | (b) Purpose of gift  | (c) Use of gift  | (d) Descri            | fiption of how gift is held              |
|                           |  | (e) Transfer of gif  | t                     |  |
|                           | Transferee's name, address, an   | d ZIP + 4  | Relationship of tran  | nsferor to transferee                    |
| (a) No.<br>from<br>Part I | (b) Purpose of gift  | (c) Use of gift  | (d) Descri            | ription of how gift is held              |
|                           |  | t  |                       |  |
|                           | Transferee's name, address, an   | d ZIP + 4  | Relationship of tran  | nsferor to transferee                    |

#### SCHEDULE C

(Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

(c) and section 527

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

|      |             | arate instructions), then          |                                      |                          |  |   |
|------|-------------|------------------------------------|--------------------------------------|--------------------------|--|---|
|      |             | 01(c)(4), (5), or (6) organiza     | tions: Complete Part III.            |                          | l Emi  | alayay idantifiaatian nymbay                        |
| ivai | ne of orgai |                                    | TY ELDERCARE OF                      | CAN DIECO                | =""  | oloyer identification number<br>* * - * * * 3 3 1 6 |
| D:   | art I-A     |                                    | ganization is exempt und             |                          | or is a section 527                            |   |
|      | art i A     | Complete if the org                | junization is exempt and             |                          | 01 13 4 30011011 021                           | organization.                                       |
| 4    | Provido o   | description of the organization    | cation's direct and indirect politic | al campaign activities i | n Part IV                                      |   |
|      |             |                                    | ures                                 |                          |  | ¢   |
|      |             |                                    | gn activities                        |                          |  | Ψ   |
| 3    | voluntee    | Thous for political campai         | gir activities                       |                          |  |   |
| Pa   | art I-B     | Complete if the ord                | janization is exempt und             | er section 501(c)(       | (3).   |   |
|      |             |                                    | incurred by the organization und     |                          |  | \$  |
| 2    | Enter the   | amount of any excise tax           | incurred by organization manage      | ers under section 4955   | <b>&gt;</b>                                    | \$  |
| 3    | If the org  | anization incurred a section       | n 4955 tax, did it file Form 4720    | for this year?           |  | Yes No  |
|      |             |                                    | ,<br>                                |                          |  |   |
| k    | If "Yes,"   | describe in Part IV.               |                                      |                          |  |   |
| Pa   | art I-C     | Complete if the org                | janization is exempt und             | er section 501(c),       | except section 501                             | (c)(3).   |
| 1    | Enter the   | amount directly expended           | d by the filing organization for sec | ction 527 exempt funct   | tion activities                                | \$  |
|      | Enter the   | amount of the filing organ         | ization's funds contributed to otl   | ner organizations for se |  |   |
|      | exempt f    | unction activities                 |                                      |                          | <b>\</b>                                       | \$  |
| 3    | Lotal exe   | empt function expe <b>nditures</b> | s. Add lines 1 and 2. Enter here a   | nd on Form 1120-POL,     |  |   |
|      | line 17b    |                                    | anuay                                | CI C                     |  | \$  |
| 4    | Did the fi  | ling organization file <b>Form</b> | 1120-POL for this year?              |                          | 1 7  | Yes No  |
| 5    | Enter the   | names, addresses and er            | nployer identification number (Ell   | N) of all section 527 po | litical organizations to wh                    | ich the filing organization                         |
|      |             | ,                                  | tion listed, enter the amount paid   | 0 0                      |  | •   |
|      |             | ·                                  | omptly and directly delivered to a   |                          |  | rate segregated fund or a                           |
|      | political a | action committee (PAC). If         | additional space is needed, prov     | ide information in Part  | IV.  |   |
|      |             | (a) Name                           | (b) Address                          | (c) EIN                  | (d) Amount paid from                           |   |
|      |             |                                    |                                      |                          | filing organization's funds. If none, enter -0 | contributions received and promptly and directly    |
|      |             |                                    |                                      |                          | Tarias. Il rioric, criter o                    | delivered to a separate                             |
|      |             |                                    |                                      |                          |  | political organization.                             |
|      |             |                                    |                                      |                          |  | If none, enter -0                                   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          | -  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |
| _    |             |                                    |                                      |                          |  |   |
|      |             |                                    |                                      |                          |  |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

Schedule C (Form 990 or 990-EZ) 2019

#### Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e      | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description   | (6            | a)             | (b         | )         |
|------------|--|---------------|----------------|------------|-----------|
| of th      | e lobbying activity.   | Yes           | No             | Amo        | unt       |
| 1          | During the year, did the filing organization attempt to influence foreign, national, state, or   |               |                |            |           |
|            | local legislation, including any attempt to influence public opinion on a legislative matter   |               |                |            |           |
|            | or referendum, through the use of:   |               |                |            |           |
|            | Volunteers?  |               | X              |            |           |
|            | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |               | X              |            |           |
|            | Media advertisements?  |               | X              |            |           |
|            | Mailings to members, legislators, or the public?   |               | X              |            |           |
|            | Publications, or published or broadcast statements?  |               | X              |            |           |
|            | Grants to other organizations for lobbying purposes?   |               | X              |            |           |
|            | Direct contact with legislators, their staffs, government officials, or a legislative body?  Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |               | X              |            |           |
|            |  | Х             | 21             | 5.2        | ,494.     |
|            |  |               |                |            | ,494.     |
|            | Total. Add lines 1c through 1i   |               | Х              |            | 7 1 2 1 4 |
|            | If "Yes," enter the amount of any tax incurred under section 4912  |               |                |            |           |
|            | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |               |                |            |           |
|            | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |               |                |            |           |
| Par        | t III-A Complete if the organization is exempt under section 501(c)(4), section  | on 501(c)     | (5), or se     | ction      |           |
|            | 501(c)(6).   |               |                |            |           |
|            |  |               |                | Yes        | No        |
| 1          | Were substantially all (90% or more) dues received nondeductible by members?   |               | 1              |            |           |
| 2          | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |               | 2              |            |           |
| _3_        | Did the organization agree to carry over lobbying and political campaign activity expenditures from the  |               |                |            |           |
| Par        | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(4) |               |                |            |           |
|            | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered   | "No" OF       | R (b) Part     | III-A, lin | e 3, is   |
|            | answered "Yes."  |               |                |            |           |
| 1          | Dues, assessments and similar amounts from members   |               | 1              |            |           |
| 2          | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)  | cal           |                |            |           |
|            | expenses for which the section 527(f) tax was paid).   |               |                |            |           |
|            | Current year   |               |                |            |           |
|            | Carryover from last year   |               |                |            |           |
| c          | Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |               |                |            |           |
| 3          | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3.   |               |                |            |           |
| 7          | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and  |               |                |            |           |
|            |  |               | 4              |            |           |
| 5          | expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)   |               | 5              |            |           |
|            | t IV Supplemental Information  |               | 0              |            |           |
|            | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group   | list): Part I | I-A. lines 1 a | and 2 (see |           |
|            | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  | ,,, . a       | .,,            | (000       |           |
|            | RT II-B, LINE 1, LOBBYING ACTIVITIES:  |               |                |            |           |
|            | <u> </u>   |               |                |            |           |
| THI        | E ORGANIZATION ENGAGES IN ADVOCACY THROUGH: 1) MEMBE   | RSHIPS        | SIN            |            |           |
|            |  |               |                |            |           |
| OR         | GANIZATIONS REPRESENTING AND ADVOCATING FOR NON-PRO  | FIT PA        | ACE PR         | OVIDER     | S         |
|            |  |               |                |            |           |
| AT         | BOTH THE FEDERAL AND STATE LEVELS, PRIMARILY AT TH   | E POL         | CY LE          | VEL        |           |
| T. T -     |  | TO: 3 = 2     | DG             | D          | ъ         |
| MΤ,        | TH GOVERNMENT STAFF, BUT ALSO PERIODICALLY WITH LEG  | TSLAT(        | JKS AN         | D THEI     | .K        |
| Qm:        | AFF, AND 2) DIRECT ADVOCACY WITH LEGISLATORS AND PO  | T.TCV N       | NYKEDG         | ልጥ ጥፔ      | मा        |
| <u>D11</u> | 11, MD 2, DIRECT ADVOCACT WITH DEGIGERATORS AND FO   |               | IANENO         |            |           |

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

COMMUNITY ELDERCARE OF SAN DIEGO

**Employer identification number** \*\*-\*\*\*3316

| Pai    | t I Organizations Maintaining Donor Advise                           | ed Funds or Other Similar Funds or                | r Accounts. Complete if the      |
|--------|--|---|----------------------------------|
|        | organization answered "Yes" on Form 990, Part IV, lir                | ne 6.   |                                  |
|        |  | (a) Donor advised funds                           | (b) Funds and other accounts     |
| 1      | Total number at end of year  |   |                                  |
| 2      | Aggregate value of contributions to (during year)                    |   |                                  |
| 3      | Aggregate value of grants from (during year)                         |   |                                  |
| 4      | Aggregate value at end of year                                       |   |                                  |
| 5      | Did the organization inform all donors and donor advisors in         | writing that the assets held in donor advised     | funds                            |
|        | are the organization's property, subject to the organization's       | exclusive legal control?                          | Yes No                           |
| 6      | Did the organization inform all grantees, donors, and donor a        | advisors in writing that grant funds can be use   | ed only                          |
|        | for charitable purposes and not for the benefit of the donor         | or donor advisor, or for any other purpose cor    | nferring                         |
|        |  |   |                                  |
| Pai    | t II Conservation Easements. Complete if the or                      | ganization answered "Yes" on Form 990, Part       | IV, line 7.                      |
| 1      | Purpose(s) of conservation easements held by the organizat           |   |                                  |
|        | Preservation of land for public use (for example, recrea             |   | istorically important land area  |
|        | Protection of natural habitat  | Preservation of a c                               | ertified historic structure      |
|        | Preservation of open space   |   |                                  |
| 2      | Complete lines 2a through 2d if the organization held a quali        | fied conservation contribution in the form of a   |                                  |
|        | day of the tax year.   |   | Held at the End of the Tax Year  |
|        | Total number of conservation easements                               |   |                                  |
|        |  |   |                                  |
|        | Number of conservation easements on a certified historic str         |   | 2c                               |
| a      | Number of conservation easements included in (c) acquired            |   |                                  |
| •      | listed in the National Register                                      |   | . 2d                             |
| 3      | Number of conservation easements modified, transferred, re           | eleased, extinguished, or terminated by the org   | ganization during the tax        |
| 4      | year ▶<br>Number of states where property subject to conservation ea | recoment is legated                               |                                  |
| 4<br>5 | Does the organization have a written policy regarding the pe         | 1 / 6 //  | 1/                               |
| 3      | violations, and enforcement of the conservation easements            |   | Yes No                           |
| 6      | Staff and volunteer hours devoted to monitoring, inspecting,         |   |                                  |
| Ü      | b  | , mandling of violations, and emoroling conserv   | ration casements during the year |
| 7      | Amount of expenses incurred in monitoring, inspecting, hand          | dling of violations, and enforcing conservation   | easements during the year        |
| •      | <b>▶</b> \$  | amig or troublette, and orner amig contact tane.  | . casee. aag ae , ca.            |
| 8      | Does each conservation easement reported on line 2(d) above          | ve satisfy the requirements of section 170(h)(4   | 4)(B)(i)                         |
|        | and section 170(h)(4)(B)(ii)?  | •           |                                  |
| 9      | In Part XIII, describe how the organization reports conservat        |   |                                  |
|        | balance sheet, and include, if applicable, the text of the foot      | •   |                                  |
|        | organization's accounting for conservation easements.                |   |                                  |
| Pai    | t III Organizations Maintaining Collections o                        | of Art, Historical Treasures, or Othe             | er Similar Assets.               |
|        | Complete if the organization answered "Yes" on Form                  | n 990, Part IV, line 8.                           |                                  |
| 1a     | If the organization elected, as permitted under FASB ASC 95          | 58, not to report in its revenue statement and    | balance sheet works              |
|        | of art, historical treasures, or other similar assets held for pu    | blic exhibition, education, or research in furth  | erance of public                 |
|        | service, provide in Part XIII the text of the footnote to its final  | ncial statements that describes these items.      |                                  |
| b      | If the organization elected, as permitted under FASB ASC 95          | 58, to report in its revenue statement and bala   | ance sheet works of              |
|        | art, historical treasures, or other similar assets held for public   | c exhibition, education, or research in furthera  | ance of public service,          |
|        | provide the following amounts relating to these items:               |   |                                  |
|        | (i) Revenue included on Form 990, Part VIII, line 1                  |   | ·                                |
|        | (ii) Assets included in Form 990, Part X                             |   |                                  |
| 2      | If the organization received or held works of art, historical tre    | easures, or other similar assets for financial ga | in, provide                      |
|        | the following amounts required to be reported under FASB A           |   |                                  |
|        | Revenue included on Form 990, Part VIII, line 1                      |   |                                  |
|        | Assets included in Form 990, Part X                                  |   |                                  |
| LHA    | For Paperwork Reduction Act Notice, see the Instruction              | s for Form 990.                                   | Schedule D (Form 990) 2019       |

932051 10-02-19

| Sche    | dule D (Form 990) 2019 COMMUNIT                          | Y ELDERCAR             | E OF S         | AN DIEGO            |   | **_               | ***3316 Page <b>2</b>   |
|---------|--|------------------------|----------------|---------------------|---|-------------------|-------------------------|
| Par     | t III Organizations Maintaining Co                       | llections of Art       | Historica      | al Treasures,       | or Othe   | r Similar As      | ssets(continued)        |
| 3       | Using the organization's acquisition, accession          | n, and other records,  | check any o    | of the following th | nat make si                                       | gnificant use o   | f its                   |
|         | collection items (check all that apply):                 |                        |                |                     |   |                   |                         |
| а       | Public exhibition  | d                      | Loan o         | r exchange prog     | ram   |                   |                         |
| b       | Scholarly research                                       | е                      | U Other        |                     |   |                   |                         |
| С       | Preservation for future generations                      |                        |                |                     |   |                   |                         |
| 4       | Provide a description of the organization's coll         | ections and explain I  | now they fur   | ther the organiza   | tion's exen                                       | npt purpose in    | Part XIII.              |
| 5       | During the year, did the organization solicit or         | receive donations of   | art, historica | ll treasures, or ot | her similar                                       | assets            |                         |
|         | to be sold to raise funds rather than to be main         |                        |                |                     |   |                   | Yes No                  |
| Pai     | t IV Escrow and Custodial Arrang                         |                        | e if the organ | ization answered    | l "Yes" on  | Form 990, Part    | IV, line 9, or          |
|         | reported an amount on Form 990, Part                     |                        |                |                     |   |                   |                         |
| 1a      | Is the organization an agent, trustee, custodia          |                        | -              |                     |   |                   |                         |
|         | on Form 990, Part X?                                     |                        |                |                     |   |                   | └── Yes └── No          |
| b       | If "Yes," explain the arrangement in Part XIII are       | nd complete the folio  | wing table:    |                     |   |                   |                         |
|         |  |                        |                |                     |   |                   | Amount                  |
|         | Beginning balance  |                        |                |                     |   |                   |                         |
|         | Additions during the year                                |                        |                |                     |   |                   |                         |
| е       | Distributions during the year                            |                        |                |                     |   | 1 1               |                         |
| t       | Ending balance   |                        |                |                     |   | _ <b>_ 1f</b>     |                         |
|         | Did the organization include an amount on For            |                        | •              |                     |   |                   | Yes No                  |
| Par     | If "Yes," explain the arrangement in Part XIII. C        |                        |                |                     |   |                   |                         |
| ı aı    |  | (a) Current year       |                | 1                   |   |                   | ack (e) Four years back |
| 10      | F  | (a) Current year       | (b) Prior ye   | ar (C) TWO ye       | ats back  | a) Tillee years b | ack (e) Four years back |
| la<br>h | Beginning of year balance                                |                        |                |                     |   |                   |                         |
| 0       | Contributions Net investment earnings, gains, and losses |                        |                |                     |   |                   |                         |
| q       | Grants or scholarships                                   |                        |                |                     |   |                   |                         |
| ۵<br>و  | Other expenditures for facilities                        |                        |                |                     |   |                   |                         |
|         | and programs   |                        |                |                     |   |                   |                         |
| f       | Administrative expenses                                  |                        |                |                     |   |                   |                         |
| q       | End of year balance                                      |                        |                |                     |   |                   |                         |
| 2       | Provide the estimated percentage of the curre            | nt year end balance    | (line_1g, colu | mn (a)) held as:    |   |                   |                         |
| а       | Board designated or quasi-endowment                      |                        | % <b>C</b>     |                     | n   | \                 |                         |
| b       | Permanent endowment                                      | <b>%</b>               |                |                     |   | V                 |                         |
| С       | Term endowment ▶ %                                       | T /                    |                |                     |   |                   |                         |
|         | The percentages on lines 2a, 2b, and 2c should           | d equal 100%.          |                |                     |   |                   |                         |
| 3a      | Are there endowment funds not in the possess             | sion of the organizati | on that are h  | eld and adminis     | tered for th                                      | e organization    |                         |
|         | by:  |                        |                |                     |   |                   | Yes No                  |
|         | (i) Unrelated organizations                              |                        |                |                     |   |                   | 3a(i)                   |
|         |  |                        |                |                     |   |                   |                         |
| b       | If "Yes" on line 3a(ii), are the related organizati      | ons listed as require  | d on Schedu    | le R?               |   |                   | 3b                      |
| 4       | Describe in Part XIII the intended uses of the o         |                        | ment funds.    |                     |   |                   |                         |
| Par     | t VI Land, Buildings, and Equipme                        |                        |                |                     |   |                   |                         |
|         | Complete if the organization answered                    |                        |                |                     | 1   |                   |                         |
|         | Description of property                                  | (a) Cost or oth        | 1 ' '          | Cost or other       | 1 ' '   | cumulated         | (d) Book value          |
|         |  | basis (investme        | nt) l          | pasis (other)       | dep   | reciation         |                         |
|         | Land   |                        |                |                     |   |                   |                         |
|         | Buildings  |                        | -              | 201 002             | 1 0   | E1 /00            | 2 122 101               |
|         | Leasehold improvements                                   |                        | 5              | ,284,903            |   | 51,499.           | 3,433,404.              |
| d       | Equipment  |                        |                | 908,072             | <del>'                                     </del> | 23,839.           | 184,233.                |

Schedule D (Form 990) 2019

3,617,637.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

| Schedu   | ıle D (Form 990) 2019          | COMMUNITY                               | ELDERCARE            | OF SAN         | I DIEGO               | **_                 | ***3316          | Page 3 |
|----------|--------------------------------|---|----------------------|----------------|-----------------------|---------------------|------------------|--------|
| Part     |                                | Other Securities.                       |                      |                |                       |                     |                  | g-     |
|          | Complete if the orga           | anization answered "Ye                  | s" on Form 990, Part | IV, line 11b   | o. See Form 990, Par  | t X, line 12.       |                  |        |
| (a) De   | scription of security or categ |   |                      |                | (c) Method of valua   |                     | of-year market v | /alue  |
| (1) Fin  | ancial derivatives             |   |                      |                |                       |                     |                  |        |
| (2) Clo  | sely held equity interests     |   |                      |                |                       |                     |                  |        |
| (3) Oth  |                                |   |                      |                |                       |                     |                  |        |
| (A)      |                                |   |                      |                |                       |                     |                  |        |
| (B)      |                                |   |                      |                |                       |                     |                  |        |
| (C)      |                                |   |                      |                |                       |                     |                  |        |
| (D)      |                                |   |                      |                |                       |                     |                  |        |
| (E)      |                                |   |                      |                |                       |                     |                  |        |
| (F)      |                                |   |                      |                |                       |                     |                  |        |
| (G)      |                                |   |                      |                |                       |                     |                  |        |
| (H)      |                                |   |                      |                |                       |                     |                  |        |
| Total. ( | Col. (b) must equal Form 990   | , Part X, col. (B) line 12.)            | <b>•</b>             |                |                       |                     |                  |        |
|          | VIII Investments - I           |   |                      |                |                       |                     |                  |        |
|          |                                | anization answered "Ye                  |                      | : IV, line 11c | c. See Form 990, Parl | t X, line 13.       |                  |        |
|          | (a) Description of             | investment                              | (b) Book valu        |                | (c) Method of valua   | tion: Cost or end-  | of-year market v | /alue  |
| (1)      |                                |   |                      |                |                       |                     |                  |        |
| (2)      |                                |   |                      |                |                       |                     |                  |        |
| (3)      |                                |   |                      |                |                       |                     |                  |        |
| (4)      |                                |   |                      |                |                       |                     |                  |        |
| (5)      |                                |   |                      |                |                       |                     |                  |        |
| (6)      |                                |   |                      |                |                       |                     |                  |        |
| (7)      |                                |   |                      |                |                       |                     |                  |        |
| (8)      |                                |   |                      |                |                       |                     |                  |        |
| (9)      |                                |   |                      |                |                       |                     |                  |        |
|          | Col. (b) must equal Form 990   | , Part X, col. (B) line 13.)            | <b>&gt;</b>          |                |                       |                     |                  |        |
| Part     |                                | , | •                    |                |                       |                     |                  |        |
|          | Complete if the orga           | anization answered "Ye                  | s" on Form 990, Part | IV, line 11c   | d. See Form 990, Par  | t X, line 15.       |                  |        |
|          |                                |   | a) Description       |                |                       |                     | (b) Book va      | alue   |
| (1)      | DUE FROM RELA                  | ATED ORGANIZ                            | ATIONS               |                |                       |                     | 5,955            | ,077.  |
| (2)      |                                | 12V                                     | 121/4                |                |                       |                     |                  |        |
| (3)      |                                | Tan                                     | Jave                 |                | OUL                   | <i>7</i> <b>V</b>   |                  |        |
| (4)      |                                |   |                      |                |                       | 7                   |                  |        |
| (5)      |                                |   |                      |                |                       |                     |                  |        |
| (6)      |                                |   |                      |                |                       |                     |                  |        |
| (7)      |                                |   |                      |                |                       |                     |                  |        |
| (8)      |                                |   |                      |                |                       |                     |                  |        |
| (9)      |                                |   |                      |                |                       |                     |                  |        |
| Total.   | Column (b) must equal Fo       | rm 990, Part X, col. (B)                | line 15.)            |                |                       |                     | 5,955            | ,077.  |
| Part     | X Other Liabilitie             | s.                                      |                      |                |                       |                     |                  |        |
|          | Complete if the orga           | anization answered "Ye                  | s" on Form 990, Part | IV, line 11e   | or 11f. See Form 99   | 0, Part X, line 25. |                  |        |
| 1.       | <b>(a)</b> De                  | scription of liability                  |                      |                |                       |                     | (b) Book va      | alue   |
| (1)      | Federal income taxes           |   |                      |                |                       |                     |                  |        |
| (2)      | INCURRED BUT                   | NOT REPORTE                             | D CLAIMS             |                |                       |                     |                  |        |
| (3)      | LIABILITY                      |   |                      |                |                       |                     | 4,804            | ,800.  |
| (4)      |                                |   |                      |                |                       |                     |                  |        |
| (5)      |                                |   |                      |                |                       |                     |                  |        |
| (6)      |                                |   |                      |                |                       |                     |                  |        |
| (7)      |                                |   |                      |                |                       |                     |                  |        |
| (8)      |                                |   |                      |                |                       |                     |                  |        |
|          |                                |   |                      |                |                       |                     |                  |        |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2019

4,804,800.

| Part XI | Reconciliation of Revenue per Audited Financial Statements With | Revenue per Return. |
|---------|---|---------------------|

| Pai | rt XI Reconciliation of Revenue per Audited Financial State                     | ements With | Revenue per R  | eturi | n.          |
|-----|---|-------------|----------------|-------|-------------|
|     | Complete if the organization answered "Yes" on Form 990, Part IV, line          | 12a.        |                |       |             |
| 1   | Total revenue, gains, and other support per audited financial statements        |             |                | 1     | 90,945,207. |
| 2   | Amounts included on line 1 but not on Form 990, Part VIII, line 12:             |             |                |       |             |
| а   | Net unrealized gains (losses) on investments                                    | 2a          | 633,660.       |       |             |
| b   | Donated services and use of facilities  | 2b          |                |       |             |
| С   | Recoveries of prior year grants   | 2c          |                |       |             |
| d   | Other (Describe in Part XIII.)  | 2d          | 1.             |       |             |
| е   | Add lines 2a through 2d   |             |                | 2e    | 633,661.    |
| 3   | Subtract line 2e from line 1  |             |                | 3     | 90,311,546. |
| 4   | Amounts included on Form 990, Part VIII, line 12, but not on line 1:            |             |                |       |             |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a          |                |       |             |
| b   | Other (Describe in Part XIII.)  | 4b          | 68,524.        |       |             |
| С   | Add lines <b>4a</b> and <b>4b</b>   |             |                | 4c    | 68,524.     |
| 5   | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) |             |                | 5     | 90,380,070. |
| Pa  | rt XII Reconciliation of Expenses per Audited Financial Stat                    | ements Witl | h Expenses per | Retu  | ırn.        |
|     | Complete if the organization answered "Yes" on Form 990, Part IV, line          | 12a.        |                |       |             |
| 1   | Total expenses and losses per audited financial statements                      |             |                | 1     | 71,230,642. |
| 2   | Amounts included on line 1 but not on Form 990, Part IX, line 25:               |             |                |       |             |
| а   | Donated services and use of facilities  | 2a          |                |       |             |
| b   | Prior year adjustments  | 2b          |                |       |             |
| С   | Other losses  | 2c          |                |       |             |
| d   | Other (Describe in Part XIII.)  | 2d          | 1.             |       |             |
| е   | Add lines 2a through 2d   |             |                | 2e    | 1.          |
| 3   | Subtract line 2e from line 1  |             |                | 3     | 71,230,641. |
| 4   | Amounts included on Form 990, Part IX, line 25, but not on line 1:              |             |                |       |             |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a          |                |       |             |
| b   | Other (Describe in Part XIII.)  | 4b          | 68,524.        |       |             |
| С   | Add lines 4a and 4b   |             |                | 4c    | 68,524.     |

#### Part XIII Supplemental Information.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

#### PART X, LINE 2:

THE ORGANIZATION IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF INTERNAL REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE TAXATION CODE, AND HAS BEEN CLASSIFIED BY THE INTERNAL REVENUE SERVICE AND AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION. THE ORGANIZATION DETERMINED NO MATERIAL UNRECOGNIZED TAX BENEFITS OR LIABILITIES EXIST AS IF APPLICABLE, OF AUGUST 31, 2020. THE ORGANIZATION WILL RECOGNIZE INTEREST AND PENALTIES RELATED TO UNDERPAYMENT OF INCOME TAXES AS INCOME TAX EXPENSE. AS OF AUGUST 31, 2020, THE ORGANIZATION HAD NO AMOUNTS RELATED TO UNRECOGNIZED INCOME TAX BENEFITS AND NO AMOUNTS RELATED TO ACCRUED INTEREST AND PENALTIES. THE ORGANIZATION DOES NOT ANTICIPATE ANY SIGNIFICANT CHANGES TO UNRECOGNIZED TAX BENEFITS OVER THE NEXT YEAR.

Schedule D (Form 990) 2019

71,299,165.

Part XIII Supplemental Information (continued)

MANAGEMENT OF THE ORGANIZATION BELIEVES ITS ACTIVITIES ALLOW IT TO

CONTINUE AS AN ORGANIZATION EXEMPT FROM INCOME TAX AND BELIEVES THERE ARE

NO ACTIVITIES SUBJECT TO UNRELATED BUSINESS INCOME TAX. THE ORGANIZATION

BELIEVES IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND AS

SUCH, DO NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE

FINANCIAL STATEMENTS.

THE ORGANIZATION'S RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX FOR THE TAX YEARS ENDED AUGUST 31, 2019, 2018, AND 2017, ARE OPEN FOR EXAMINATION AND MANAGEMENT ANTICIPATES THE STATUTE OF LIMITATIONS FOR THE TAX RETURN FOR THE YEAR ENDED AUGUST 31, 2020, WILL EXPIRE IN JULY 2024.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

ROUNDING 1.

# Taxpaver Copy

PART XI, LINE 4B - OTHER ADJUSTMENTS:

INVESTMENT FEES 68,524.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

ROUNDING 1.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

INVESTMENT FEES 68,524.

Schedule D (Form 990) 2019

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

**Questions Regarding Compensation** 

Department of the Treasury

Internal Revenue Service

Part I

COMMUNITY ELDERCARE OF SAN DIEGO

Employer identification number \*\*-\*\*\*3316

|            |  |          | Yes | No |
|------------|--|----------|-----|----|
| <b>1</b> a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |          |     |    |
|            | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |          |     |    |
|            | First-class or charter travel  Housing allowance or residence for personal use   |          |     |    |
|            | Travel for companions Payments for business use of personal residence  |          |     |    |
|            | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |          |     |    |
|            | Discretionary spending account  Personal services (such as maid, chauffeur, chef)                                      |          |     |    |
|            |  |          |     |    |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |          |     |    |
|            | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b       |     |    |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |          |     |    |
|            | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2        |     |    |
| _          |  |          |     |    |
| 3          | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |          |     |    |
|            | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |          |     |    |
|            | establish compensation of the CEO/Executive Director, but explain in Part III.   |          |     |    |
|            | X Compensation committee X Written employment contract   |          |     |    |
|            | Independent compensation consultant  X Compensation survey or study  |          |     |    |
|            | X Approval by the board or compensation committee  |          |     |    |
| 4          | During the year slid any negrous listed on Fours 200. Both VIII. Coation A. line to with year act to the filing        |          |     |    |
| 4          | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |          |     |    |
| _          | organization or a related organization:  | 4-       |     | Х  |
| a          | Receive a severance payment or change-of-control payment?  | 4a       |     | X  |
| b          | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                  | 4b<br>4c |     | X  |
| С          | Participate in, or receive payment from, an equity-based compensation arrangement?                                     | 4C       |     |    |
|            | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |          |     |    |
|            | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |          |     |    |
| 5          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |          |     |    |
|            | contingent on the revenues of:   |          |     |    |
| а          | The organization?  | 5a       |     | Х  |
| b          | Any related organization?  | 5b       |     | Х  |
|            | If "Yes" on line 5a or 5b, describe in Part III.   |          |     |    |
| 6          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |          |     |    |
|            | contingent on the net earnings of:   |          |     |    |
| а          | The organization?  | 6a       |     | X  |
| b          | Any related organization?  | 6b       |     | X  |
|            | If "Yes" on line 6a or 6b, describe in Part III.   |          |     |    |
| 7          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |          |     |    |
|            | not described on lines 5 and 6? If "Yes," describe in Part III   | 7        |     | X  |
| 8          | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |          |     |    |
|            | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8        |     | X  |
| 9          | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |          |     |    |
|            | Regulations section 53.4958-6(c)?  | 9        |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E)

| (A) Name and Title               |           | (B) Breakdown of         | W-2 and/or 1099-MI                  | (C) Retirement and                        | (D) Nontaxable                                   | (E              |           |
|----------------------------------|-----------|--------------------------|-------------------------------------|---|--|-----------------|-----------|
|                                  |           | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred compensation                      | benefits        |           |
| (1) CHERYL WILSON                | (i)       | 0.                       |                                     | 0.  |  | 0.              |           |
| CEO & SECRETARY                  | (ii)      | 292,506.                 |                                     |   |  | 14,980.         |           |
| (2) TIM FRAZIER                  | (i)       | 0.                       | 0.                                  | 0.  |  | 0.              |           |
| CAO                              | (ii)      | 165,102.                 |                                     | 896.                                      |  | 7,414.          |           |
| (3) CAROL HUBBARD                | (i)       | 181,052.                 | 0.                                  | 634.                                      |  | 14,496.         |           |
| CHIEF COMMUNITY SERVICES OFFICER | (ii)      | 0.                       | 0.                                  | 0.  | 0.   | 0.              |           |
| (4) VICTOR LEE, M.D.             | (i)       | 345,221.                 | 0.                                  | 3,048.                                    |  | 5,945.          |           |
| MEDICAL DIRECTOR                 | (ii)      | 0.                       | 0.                                  | 0.  | 0.   | 0.              |           |
| (5) ANDREW PHOON, M.D.           | (i)       | 300,753.                 | 0.                                  | 360.                                      | 11,231.  | 5,819.          | ,         |
| PHYSICIAN                        | (ii)      | 0.                       | 0.                                  | 0.  | 0.   | 0.              |           |
| (6) NANYA SHAH, M.D.             | (i)       | 315,716.                 | 0.                                  | 240.                                      | 9,686.   | 4,760.          | ,         |
| PHYSICIAN                        | (ii)      | 0.                       | 0.                                  | 0.  |  | 0.              |           |
|                                  | (i)       |                          | ,                                   |   | '  |                 | $\vdash$  |
| -                                | (ii)      |                          |                                     |   |  |                 | $\vdash$  |
|                                  | (i)       | OV                       | 501                                 |   |  | MI              | $\vdash$  |
|                                  | (ii)      | AX.                      |                                     |   |  |                 | $\vdash$  |
|                                  | (i)       | UN                       | NU                                  | VUI                                       |  | <del>JN y</del> | $\vdash$  |
|                                  | (ii)      |                          | 4                                   |   | <u> </u>   |                 | $\vdash$  |
|                                  | (i)       |                          | ,                                   |   | <u>'</u>   |                 | $\dagger$ |
|                                  | (ii)      |                          | 1                                   |   | <u> </u>   |                 | $\vdash$  |
|                                  | (i)       |                          | ,                                   |   | <u> </u>   |                 | $\dagger$ |
|                                  | (ii)      |                          | ,                                   |   | <u> </u>   |                 | $\dagger$ |
|                                  | (i)       |                          |                                     |   | <del>                                     </del> |                 | $\dagger$ |
|                                  | (ii)      |                          |                                     |   | <del>                                     </del> |                 | $\vdash$  |
|                                  | (i)       |                          |                                     |   | <del>                                     </del> |                 | $\dagger$ |
|                                  | (ii)      |                          |                                     |   |  |                 | $\dagger$ |
|                                  | (i)       |                          |                                     |   |  |                 | $\vdash$  |
|                                  | (ii)      |                          |                                     |   | <del>                                     </del> |                 | +         |
|                                  | (i)       |                          |                                     |   | <del>                                     </del> |                 | $\vdash$  |
|                                  | (ii)      |                          |                                     |   | <del>                                     </del> |                 | +         |
|                                  | (i)       |                          |                                     | <u> </u>                                  | <del>                                     </del> |                 | +         |
|                                  | (ii)      |                          |                                     |   | <del>                                     </del> |                 | +         |
|                                  | 1 1 1 1 1 |                          | 1 ,                                 | 1   | 1  | ·               |           |

932112 10-21-19 35

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

COMMUNITY ELDERCARE OF SAN DIEGO

**Employer identification number** \*\*-\*\*\*3316

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

NEEDS OF SAN DIEGO'S ELDERLY.

FORM 990, PART VI, SECTION A, LINE 3:

ST. PAUL'S EPISCOPAL HOME, INC. PROVIDES THE FOLLOWING MANAGEMENT DUTIES

FOR THE ORGANIZATION: FINANCE (ACCOUNTING, BUDGETING, AND PAYROLL);

STRATEGIC PLANNING AND PROGRAM DEVELOPMENT; HUMAN RESOURCES (EMPLOYEE

HIRING, COMPENSATION, EMPLOYEE RELATIONS, AND EMPLOYEE EVALUATIONS);

MARKETING, INFORMATION TECHNOLOGY SUPPORT, AND CONTRACTS. ST. PAUL'S

EPISCOPAL HOME, INC., IS A RELATED ORGANIZATION. SEE PART VII SECTION A

FOR COMPENSATION PAID BY ST. PAUL'S EPISCOPAL HOME, INC. TO OFFICERS OF THE

ORGANIZATION.

SECTION A, FORM 990, PART VI, LINE

INC., IS THE SOLE MEMBER OF THE ORGANIZATION. ST. PAUL'S EPISCOPAL HOME,

FORM 990, PART VI, SECTION A, LINE 7A:

DIRECTORS ARE APPROVED ANNUALLY BY ST. PAUL'S EPISCOPAL HOME, INC.

FORM 990, PART VI, SECTION A, LINE 7B:

DIRECTORS AND GOVERNING DOCUMENTS OF THE ORGANIZATION ARE APPROVED BY THE

BOARD OF ST. PAUL'S EPISCOPAL HOME, INC.

FORM 990, PART VI, SECTION B, LINE 11B:

AFTER REVIEW AND APPROVAL BY MANAGEMENT, THE FORM 990 IS PROVIDED TO ALL

BOARD MEMBERS FOR THEIR REVIEW BEFORE FILING.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

Name of the organization **Employer identification number** \*\*-\*\*\*3316 COMMUNITY ELDERCARE OF SAN DIEGO FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS SIGN CONFLICT OF INTEREST POLICY STATEMENT ANNUALLY. COMPLIANCE WITH THE POLICY IS MONITORED BY THE CEO AND BOARD CHAIR. FORM 990, PART VI, SECTION B, LINE 15: ANNUAL PERFORMANCE EVALUATION AND COMPENSATION REVIEW OF CEO AND OTHER OFFICERS CONDUCTED BY EXECUTIVE COMMITTEE/COMPENSATION COMMITTEE ON THE BOARD'S BEHALF. FORM 990, PART VI, SECTION C, LINE 18: DOCUMENTS AVAILABLE FOR INSPECTION MADE AVAILABLE AT PHYSICAL LOCATION AND UPON WRITTEN REQUESTS. FORM 990, PART VI, SECTION C, LINE 19: DOCUMENTS AVAILABLE FOR INSPECTION MADE AVAILABLE AT PHYSICAL LOCATION AND UPON WRITTEN REQUESTS. FORM 990, PART IX, LINE 11G, OTHER FEES: OTHER FEES: PROGRAM SERVICE EXPENSES 15,377,583. MANAGEMENT AND GENERAL EXPENSES 127,076. FUNDRAISING EXPENSES 0. 15,504,659. TOTAL EXPENSES REGISTRY: 1,527,591. PROGRAM SERVICE EXPENSES MANAGEMENT AND GENERAL EXPENSES

| Name of the organization  COMMUNITY ELDERCARE OF SAN DIEGO | Employer identification number **-**3316 |
|--|--|
| FUNDRAISING EXPENSES                                       | 0.                                       |
| TOTAL EXPENSES   | 1,527,591.                               |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A     | 17,032,250.                              |
|  |  |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:          |  |
| ROUNDING   | -1.                                      |
| PART XII, LINE 2- CHANGE OF OVERSIGHT OR SELECTION PROCES  | SS                                       |
| NO CHANGE IN THE SELECTION OR OVERSIGHT PROCESS OF THE AU  | JDIT FIRM.                               |
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#### SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

• Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization

COMMUNITY ELDERCARE OF SAN DIEGO

| Part I Identification of Disregarded Entities. Comple  | te if the organization answered "Yes" | on Form 990, Part IV, line 3                  | 3.                      |  |
|--|---------------------------------------|---|-------------------------|--|
| (a)  | (b)                                   | (c)   | (d)                     | (e   |
| Name, address, and EIN (if applicable) of disregarded entity   | Primary activity                      | Legal domicile (state of foreign country)     | or Total inco           | ome End-of-yea                                   |
|  |                                       |   |                         |  |
|  |                                       |   |                         |  |
|  |                                       |   |                         |  |
|  |                                       |   |                         |  |
| Part II Identification of Related Tax-Exempt Organizations during the tax year.  (a)  Name, address, and EIN of related organization | (b) Primary activity                  | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) |
| ST. PAUL'S EPISCOPAL HOME, INC - 95-2111196  |                                       |   |                         |  |
| 328 MAPLE STREET   | HOUSING AND SENIOR                    |   |                         |  |
| SAN DIEGO, CA 92103  | SERVICES                              | CALIFORNIA                                    | 501(C)(3)               | LINE 10  |
| ST. PAUL'S RETIREMENT HOMES FOUNDATION -   |                                       |   |                         |  |
| 33-0627795, 328 MAPLE STREET, SAN DIEGO, CA  | PROVIDE FUNDRAISING                   |   |                         |  |
| 92103  | SUPPORT TO PROGRAMS                   | CALIFORNIA                                    | 501(C)(3)               | LINE 7   |
| ST. PAUL'S VILLA, INC 20-0157629   |                                       |   |                         |  |
| 328 MAPLE STREET   | LEASE OF REAL PROPERTY TO             |   |                         |  |
| SAN DIEGO, CA 92103  | ST. PAUL'S                            | CALIFORNIA                                    | 501(C)(3)               | LINE 10  |
|  |                                       |   |                         |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2019 COMMUNITY ELDERCARE OF SAN DIEGO

**Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because organizations treated as a partnership during the tax year. (d) (c) (e) (g) Predominant income (related, unrelated, excluded from tax under sections 512-514) Legal domicile Name, address, and EIN Primary activity Direct controlling Share of total Share of Disproportio end-of-year assets of related organization entity income (state or foreign country) allocations Yes N Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line organizations treated as a corporation or trust during the tax year. Part IV (d) (e) (a) (c) Legal domicile (state or foreign country) Direct controlling Type of entity (C corp, S corp, Share of total Name, address, and EIN Primary activity of related organization entity income or trust)

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.            |   |                             |                          |
|-----|---|---|-----------------------------|--------------------------|
| 1   | During the tax year, did the organization engage in any of the following transaction            | s with one or more r                    | elated organizations listed | in Parts II-IV?          |
| а   | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | /                                       |                             |                          |
| b   | Gift, grant, or capital contribution to related organization(s)                                 |   |                             |                          |
| С   | Gift, grant, or capital contribution from related organization(s)                               |   |                             |                          |
| d   | Loans or loan guarantees to or for related organization(s)                                      |   |                             |                          |
| е   | Loans or loan guarantees by related organization(s)   |   |                             |                          |
| f   | Dividends from related organization(s)  |   |                             |                          |
| g   | Sale of assets to related organization(s)   |   |                             |                          |
| h   | Purchase of assets from related organization(s)   |   |                             |                          |
| i   | Exchange of assets with related organization(s)   |   |                             |                          |
| j   | Lease of facilities, equipment, or other assets to related organization(s)                      |   |                             |                          |
| k   | Lease of facilities, equipment, or other assets from related organization(s)                    |   |                             |                          |
| - 1 | Performance of services or membership or fundraising solicitations for related orga             | anization(s)                            |                             |                          |
|     | Performance of services or membership or fundraising solicitations by related orga              |   |                             |                          |
| n   | Sharing of facilities, equipment, mailing lists, or other assets with related organizat         | ion(s)                                  |                             |                          |
| 0   | Sharing of paid employees with related organization(s)  |   |                             |                          |
| р   | 1 7 1   |   |                             |                          |
| q   | Reimbursement paid by related organization(s) for expenses                                      |   |                             |                          |
|     | IOVNO   |   | ric                         | $\mathbf{n}$             |
| r   | Other transfer of cash or property to related organization(s)                                   |   |                             |                          |
| s   | Other transfer of cash or property from related organization(s)                                 |   |                             |                          |
| _2  | If the answer to any of the above is "Yes," see the instructions for information on v           | vho must complete t<br>I                | his line, including covered | relationships and transa |
|     | (a) Name of related organization  | <b>(b)</b><br>Transaction<br>type (a-s) | (c)<br>Amount involved      | Method of o              |
| (1) | ST.PAUL'S EPISCOPAL HOME, INC.  | D                                       | 34,609,985.                 | GAAP                     |
| (2) | ST.PAUL'S EPISCOPAL HOME, INC.  | K                                       | 1,576,766.                  | GAAP                     |
| (3) | ST.PAUL'S EPISCOPAL HOME, INC.  | P                                       | 9,148,816.                  | GAAP                     |
| (4) | ST.PAUL'S EPISCOPAL HOME, INC.  | М                                       | 8,097,349.                  | GAAP                     |

С

688,775.GAAP

(6) 932163 09-10-19 42

(5) ST. PAUL'S RETIREMENT HOMES FOUNDATION

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measure that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)                    | (b)              | (c)               | (d)  | Are           | ∍)             | (f)      | (g)         |        |
|------------------------|------------------|-------------------|--|---------------|----------------|----------|-------------|--------|
| Name, address, and EIN | Primary activity | Legal domicile    | Predominant income<br>(related, unrelated,<br>excluded from tax undel<br>sections 512-514) | Are<br>partne | all<br>rs sec. | Share of | Share of    | Di     |
| of entity              |                  | (state or foreign | related, unrelated, lexcluded from tax under   | 501(<br>org   | c)(3)<br>s.?   | total    | end-of-year | allo   |
|                        |                  | country)          | sections 512-514)  | Yes           | No             | income   | assets      | Υe     |
|                        |                  |                   |  |               |                |          |             | Τ      |
|                        | 1                |                   |  |               |                |          |             |        |
|                        | 1                |                   |  |               |                |          |             |        |
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|                        |                  |                   |  |               |                |          |             |        |

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#### 2019 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

|              |   |                  |        |       | _       |             |                             |                  |                        |                       |                           |  |
|--------------|---|------------------|--------|-------|---------|-------------|-----------------------------|------------------|------------------------|-----------------------|---------------------------|--|
| Asset<br>No. | Description                                   | Date<br>Acquired | Method | Life  | C o n v | Line<br>No. | Unadjusted<br>Cost Or Basis | Bus<br>%<br>Excl | Section 179<br>Expense | Reduction In<br>Basis | Basis For<br>Depreciation | Beginning<br>Accumulated<br>Depreciation |
|              | BUILDINGS                                     |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
| 2            | BUILDING & IMPROVEMENTS- ELM                  | VARIOUS          | SL     | 15.00 |         | 16          | 2,048,684.                  |                  |                        |                       | 2,048,684.                | 1,220,733.                               |
| 3            | BUILDING & IMPROVEMENTS- CV                   | VARIOUS          | SL     | 27.50 | MM      | 16          | 243,881.                    |                  |                        |                       | 243,881.                  | 63,648.                                  |
| 4            | BUILDING & IMPROVEMENTS                       | VARIOUS          | SL     | 27.50 | MM      | 16          | 2,883,853.                  |                  |                        |                       | 2,883,853.                | 248,674.                                 |
| 9            | BUILDING & IMPROVEMENTS                       | VARIOUS          | 150DB  | 15.00 | нч      | 17          | 108,485.                    |                  |                        |                       | 108,485.                  |  |
|              | * 990 PAGE 10 TOTAL -<br>BUILDINGS            |                  |        |       |         |             | 5,284,903.                  |                  |                        |                       | 5,284,903.                | 1,533,055.                               |
|              | FURNITURE & FIXTURES                          |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
| 6            | FURNITURE & FIXTURES- ELM                     | VARIOUS          | 200DB  | 7.00  | НУ      | 17          | 315,584.                    |                  |                        |                       | 315,584.                  | 280,073.                                 |
| 7            | FURNITURE & FIXTURES- CV                      | VARIOUS          | 200DB  | 7.00  | нч      | 17          | 432,961.                    |                  |                        |                       | 432,961.                  | 399,830.                                 |
| 8            | FURNITURE & FIXTURES                          | VARIOUS          | 200DB  | 7.00  | НУ      | 17          | 107,260.                    |                  | r                      |                       | 107,260.                  | 14,999.                                  |
| 10           | FURNITURE & FIXTURES                          | VARIOUS          | 200DB  | 7.00  | НУ      | 17          | 52,267.                     | L                | 71_                    | U                     | 52,267.                   | <u> </u>                                 |
|              | * 990 PAGE 10 TOTAL -<br>FURNITURE & FIXTURES |                  |        |       |         |             | 908,072.                    |                  |                        |                       | 908,072.                  | 694,902.                                 |
|              | * GRAND TOTAL 990 PAGE 10<br>DEPR             |                  |        |       |         |             | 6,192,975.                  |                  |                        |                       | 6,192,975.                | 2,227,957.                               |
|              |   |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
|              |   |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
|              |   |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
|              |   |                  |        |       |         |             |                             |                  |                        |                       |                           |  |
|              |   |                  |        |       |         |             |                             |                  |                        |                       |                           |  |

928111 04-01-19

(D) - Asset disposed

\* ITC, Salvage, Bonus, Comr